LLOYD'S GUIDE

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Name change A new breed of savvy investors has entered the market

the great reformer

David Gittings takes on the drive for market reform

Playing it cool in the hot seat

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The smooth ride

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We've not seen as many new Names for 20 years. They seem to be approaching us from all sorts of different areas, though they are principally from the UK and are very sophisticated investors, many of whom work in the City and the financial world'



A-Z of brokers Complete lising of brokers and their business lines

Nigel Hanbury, Hampden Private Capital

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Introduction

05



AndrewHolt

ny organisation, or indeed market, that makes £3.7bn profit in a year is obviously doing something right. Lloyd's has done just that in 2006, but has also benefited from a benign hurricane season and a lack of other disasters.

It is not surprising therefore, that the Lloyd's chief executive Richard Ward, who has only been in his post over a year, considers himself to be a lucky man (page 10). When you consider the baptism of fire and various debacles (think Kinnect) his predecessors have had to endure Ward has had it easy. So far.

Ward is clearly well trained when it comes to presenting a good story. His amiable manner and his ability to present a good sound bite are good strengths, and make him a better public facing CEO than his predecessor Nick Prettejohn.

Whether Ward is just a good mouthpiece for Lloyd's or a good leader as well, only time will tell. The test will be how he reacts in a crisis.

Discipline, of sorts, has finally entered the market with contract certainty targets not just reached, but exceeded. But again, this is the work of Ward's predecessors, so he can hardly take the credit.

Ward has also benefited from having a strong team behind him in Rolf Tolle and Luke Savage who, as market insiders are always keen to stress, are the silent rocks in propelling Lloyd's through difficult times.

So while Ward shows good qualities, the making of the man will only come when testing times hit the market. The ability to come through crises of various types has been Lloyd's strengths; it hasn't existed for 319 years for nothing.

One of the more embarrassing episodes in recent times has been the demise of the Lloyd's Names. But the prediction of their demise has been considerably exaggerated, at least it would seem. Not so long ago it seemed only the foolhardy or the blindly optimistic would have suggested that private capital really had any future at Lloyd's.

But for the first time in years significant sums are being invested by new Names, keen to put their capital to good use in what is once more seen as a promising opportunity, after for so long being viewed as simply a bottomless pit in which to throw money (page 6).

And like Ward, David Gittings the new chief executive of the Lloyd's Market Association has his own challenges ahead. Certain quarters of the market have accused the LMA in the past of being "vacuous".

Some even go so far as to say that it is time for the LMA to work out what its agenda is, so the market can take back the lead from Lloyd's in shaping change. Gittings is keen to point out that to achieve what everyone wants to achieve – a profitable and well regulated marketplace – then the responsibility of reform lies on everyone's shoulders (page 27). But Ward could argue that. Isn't this a case of passing the buck?

The reality is that this is the dilemma of working within this unique market. Visions of change often come in varied, even conflicting, forms.

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Names

Names change for th

Despite a reduction in the number of active Names in the Lloyd's market, new members and partnership vehicles have seized the opportunities

redictions of the demise of Lloyd's Names have been considerably exaggerated, it would seem. Not so long ago it seemed only the foolhardy or the blindly optimistic would have suggested that private capital really had any future at Lloyd's.

After all, since corporate capital was introduced into the market the decline in the fortunes of Names has been fairly dramatic, with those wealthy individuals who once wholly supported the marketplace now only accounting for some 20% of total capacity.

Furthermore, in recent years the number of active Members has also reduced considerably. In 1998 there were 6, 835 individual Members at Lloyd's, yet by 2003, savaged by some of the heaviest losses ever faced, this number had dwindled to only 2,198.

Not insignificant

But hold your horses, for such a sorry tale of woe does not really tell the whole story. Granted, Names may now only account for 20% of the market's overall capacity, but given that this now stands at over £16bn, this figure of some £3.7bn does not seem so insignificant after all.

And although the number of individual Members now stands at only 1,124, this is mostly a result of the changing nature of participation at Lloyd's for private capital, which means that the old individual first time in years significant sums are being invested by new Names, keen to put their capital to good use in what is once more seen as a promising opportunity, after so long being viewed as simply a bottomless pit in which to throw money.

The amount of new money that has recently been ploughed into Lloyd's by this new breed of Names may not match the sums that the corporate sector is able to generate, but it is still significant – and some of the figures willing to support Lloyd's once again are certainly high profile.

For example, last autumn the Conservative party treasurer Lord Marland was one of a group of City grandees to join Insurance Capital Partners, a limited liability partnership originally formed by Members' Agency CBS (now part of Hampden) which commenced trading last year with £75m of capacity on 15 syndicates.

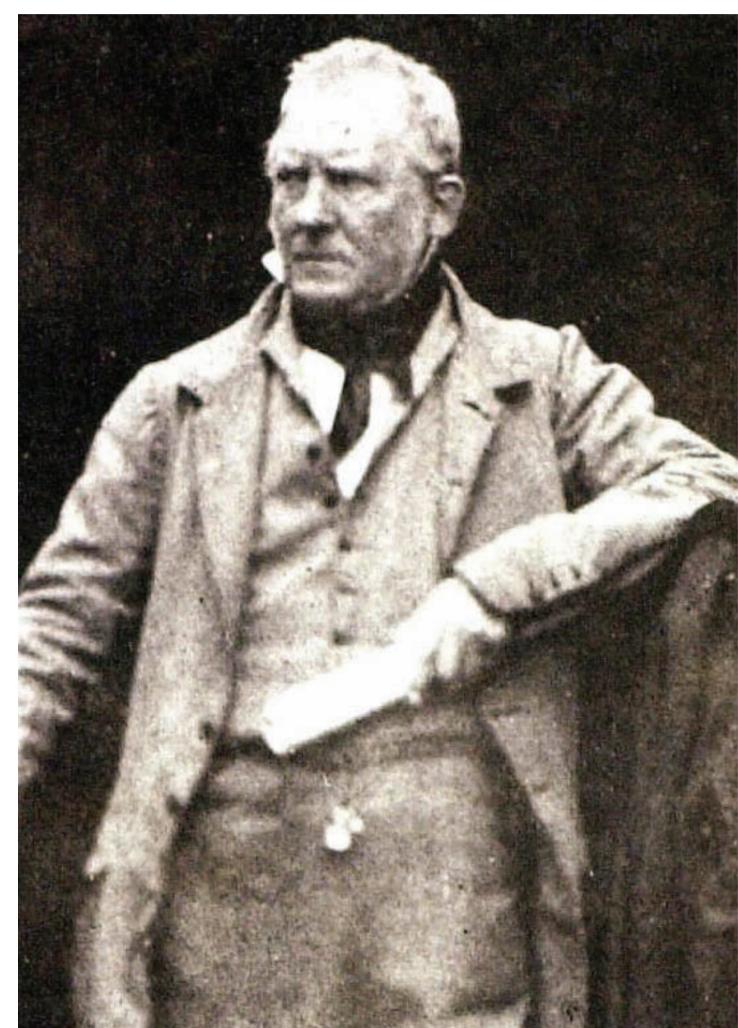
Other members of the LLP include David Ross, cofounder of Carphone Warehouse and chairman of National Express; hedge fund manager Crispin Odey; and Michael Spencer, head of interdealer broker ICAP.

And such high profile investors are being joined by other lesser known City figures.

Market optimism

Indeed, the feeling among supporters of private capital is one of unabashed optimism at the moment. According to Nigel Hanbury, chief

executive of Members' agency



Member with unlimited liability has been effectively supplanted by vehicles such as NameCos, Scottish limited partnerships (SLPs) and limited liability partnerships (LLPs) – more of which later. More interestingly still, the seemingly inexorable decline

in the amount of private

capital supporting Lloyd's

halted. Indeed, such is the

seems finally to be have been

attractiveness of Lime Street at the moment that for the Hampden Private Capital: "We've not seen as many new Names for 20 years. "They seem to be approaching us from all sorts of different areas, though they are principally from the UK and are very sophisticated investors, many of whom work in the City and the financial world.

We are also seeing interest from the Far East and the Gulf. In the Middle East they

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Names

e new investors

presented by a burgeoning market. James Sullivan reports on the new breed of investors and the many opportunities available to them



like diversification and many of them have assets in London which they want to put to good use. So someone might have a flat overlooking Hyde Park, for example, which is a super investment but one which they can also put to work at Lloyd's."

He says the same issues of diversification also apply to potential investors from the Far East – and this is no idle talk. Hampden has opened an office in Hong Kong to service the significant levels of interest currently being shown.

And it's just this sort of wealthy individual, with valuable assets or surplus capital to spare, which is now seeing Lloyd's in a new light. And there's no doubt that much of this new found interest in private capital participation has itself been aided by the vibrant performance of the City itself, with bonuses reaching new heights.

Committed people

This point is developed by Neil Coulson, a partner at CLB Littlejohn Frazer and someone who specialises in advisc for Lloyd's Names.

"The majority of Names probably wouldn't want to do less than £500,000 of business at Lloyd's and the majority are looking at over £1m, so these are pretty committed people. And many will have been encouraged by recent City bonuses. The feeling will be 'why not chuck some of this money into Lloyd's rather than a hedge fund?' These are people with expensive second holiday homes. Again, they could obtain a letter of credit and make that asset work for them." This ability to make capital work efficiently is regarded as one of the key advantages of investing in Lloyd's, according to Hanbury, who sings the praises of the double use of assets that being a Name can bring. But it's far from the only benefit as he sees it: "We are in a profitable part of the

cycle, and although rates are coming off in some areas, they are doing so from a profitable position. And the sort of return on capital that has been achieved recently [by Names] is excellent.

Also, the risk that investors at Lloyd's take are not common to investors elsewhere. So a stock market crash will not affect your investment at Lloyd's."

Partnership vehicles

The recent innovation of the limited liability partnership is also something that he sees as important in attracting new Members. "To be in an LLP at Lloyd's means that they get their assets 100% protected from inheritance tax and the income is pensionable."

These new partnership vehicles are also welcomed by Coulson. "You now have this LLP structure in place, which has caused a hiatus while it was getting sorted out, but is probably the most attractive option nowadays because you can't go in as an individual," he says.

"You do have to jump through hoops to join an LLP, but you get taxed in the same way as an individual so you can offset your losses against income, and it's easier to work through things to make sure you get inheritance tax relief on your funds at Lloyd's."

And there's little doubt that this structure is being embraced by private capital. For despite the fact that Lloyd's saw a 25% fall in unlimited liability Names during 2006, the number of limited liability names soared by 42%. And according to John Maudslay, director of Hampden Private Capital, there have been 294 LLPs established for 2007. The advantage of LLPs is also highlighted by Anthony Young, chief executive of the Association of Lloyd's Members. He says that LLPs replicate almost every tax advantage of the old unlimited liability underwriting regime, with added monetary \rightarrow

Names

→ advantages. For example, a typical Name underwriting £1m of capacity for the 2003 account will have made some £200,000 of profits in the 2006/07 tax year, all of which can be contributed to their pension scheme with tax relief up to a limit of £215,000. Moreover, income from the assets within the pension fund then accrues free of all UK tax.

Yet Young makes a salient point about participation at Lloyd's: "As with all investments the key to success is the profitability of the underlying investment, not the tax advantages. This is why it is Rolf Tolle, and not Gordon Brown, who is the key figure for Names."

Burgeoning market

And who would argue with such a point? For to be brutally honest, there is no doubt that the key reason that Lloyd's is once again being seen in a favourable light by private capital is because it's making money, and plenty of it.

Despite rates declining, with a benign claims environment last year, the market made an extremely healthy £3.7bn profit.

And the market has been generally performing considerably better in recent years than it did for much of the 1980s and 1990s, when extreme volatility seemed to be its defining feature with thousands of Names facing bankruptcy.

Of course, the extent to which Lloyd's is really able to demonstrate an improved level of performance over the coming years will really define whether or not more private capital can be attracted to the market.



spirals, results were so inviting that investors couldn't wait to join the club and become one of the select few to be a Name.

Yet what many of them didn't count on, or that they simply chose to ignore, was that the unlimited liability status, advantageous from an tax standpoint, was one which would bring many to ruin once the profits started to turn to losses.

With the establishment of the Franchise Performance

firmly behind it.

And if private capital is to have any chance of a longterm future in Lime Street, then the recent improved performance needs to be replicated for some time to come. And this is where many people are understandably nervous.

As Coulson observes: "The market has had good results recently, but on the more cautious side, we're coming off the top of the cycle now, so in many ways the best thing that could happen in 2007 is for another hurricane to occur. So it will be interesting to see whether there is more discipline at Lloyd's." He is also cautious about lauding the long-term prospects for private capital because of other concerns. "There is decline in the number of syndicates that Names can participate in, and there are still a few that would like to get rid of their remaining Names," he explains.

"There have been some start-ups where they have Names on board, but still the selection of syndicates is dwindling and it's a slow trend. Unless you get more start-ups that offer access to Names, there could be a problem." But such difficulties won't be resolved overnight. And besides, as has been pointed out, there have been a number of new syndicates in recent months which have been ready and willing to accept the capital support offered by individuals.

Among these have been syndicates 6101, 6102 and 6103, all of which are part of Lloyd's attempts to support unaligned capital and are special purpose quota share reinsurance syndicates.

Significant change

within three weeks.

Now, had the Florida changes been worse he could have closed it down with no loss of face and no loss of money, unlike the Bermuda sidecars."

So on balance it would seem that, after so many years in the doldrums, the prospects for Names don't seem so bad after all.

And to make matters even better, last year's deal that Lloyd's struck with Berkshire Hathaway, to reinsure the liabilities of Equitas, has meant that many of the threats and worries that were hanging around in the background, threatening to once more swallow up the capital of Names, have now disappeared. And Hanbury is confident enough to predict that within a few years, Names' participation at Lloyd's will rise from the current 20% level to 30% of total capacity. Would you bet against him?

During the good times in the 1970s and early 1980s, prior to the near collapse precipitated by long-tail liabilities kicking in and the disastrous excess of loss Board and stricter regulatory regime now in place, Lloyd's is hoping that it has turned the corner and that the bad old days of record losses and massive volatility are

'As with all investments the key to success is the profitability of the underlying investment, not the tax advantages. This is why it is Rolf Tolle, and not Gordon Brown, who is the key figure for Lloyd's Names.' Anthony Young, Association of Lloyd's Members Hanbury is enthusiastic about Lloyd's decision to create these new syndicates. "This change in Lloyd's participation is the most significant change for a very long time," he comments. "Names can use what has been termed 'just in time capital' at a cheap cost to the managing agent. For example, David Shipley at MAP wanted £48m to support his syndicate and we were able to produce £42m



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Profile

A year to remember for

With a record £3.7bn profit reported for 2006, Richard Ward has experienced a bumper first year as chief executive of Lloyd's, but as he tells



t is the morning after the night before. Lloyd's announced a record £3.7bn profit James would call them "bellies on the bar", feel Ward has been a great frontman for the 'RI3K and Lloyd's have a global licence, so

floor traders to the secondhand shop".

Under Ward's stewardship the trader was a

bring the IPE in line with other global exchanges.

"What I have learned about the similarities

dying breed and he fought habits and egos to

and differences in this market compared to

for 2006 the previous day, and after a round of press interviews and relatively favourable headlines, Richard Ward is relaxed, smiling but most of all relieved.

"It's not bad to face my first annual results where I can announce over £3bn in profit. I'm the lucky man. Even my wife said to me yesterday morning when I told her the results, that she couldn't believe how lucky I'd been for a first year."

Another Richard, Britpop luminary and ex-Verve frontman Richard Ashcroft, once sang how he was a "Lucky Man", a song reflecting how he had reformed his bad ways and moved on. Many in the Lloyd's market, or as Lloyd's outgoing worldwide markets director Julian franchisor but the real substance of the story lies in the market finally addressing its darker past and becoming more disciplined than ever. He has also been blessed by a benign claims period during 2006, after Katrina and her little sisters ravaged the latter part of 2005.

Baptism by fire

Ward's background at the International Petroleum Exchange (IPE) gave him a baptism by fire (or should that be kerosene) into dealing with, and cajoling, a traditional market through the transition of change into a modern, technological age. Back in April 2001, a BBC reporter talked of the IPE "sending the multi-coloured jackets of the brokers can feed back into London or place business wherever. Partnerships and initiatives like this is how Lloyd's will develop as a global player'

Richard Ward, Lloyd's

the IPE is between the broker and client. Brokers in the oil business deal with the client, but the relationship is outside the immediate environment. In this market the relationship is between the broker and underwriter in a much more enclosed environment.

Profile

the lucky man

Elliot Lane he is preparing for the challenges ahead

"But the only way to bring technological change is by finding the right partners. We can never, and will not, attempt to build a bespoke system again," he says, in reference to the ill-fated Kinnect project.

This is why Lloyd's has signed a licensing agreement with the reinsurance trading platform RI3K for its new Chinese reinsurance division, while Xchanging has been appointed to implement the back-office processing in English and Mandarin, using its product Genius.

Ward is keen to stress that partnerships like these, coupled with the work of the G6, will form the backbone of Lloyd's future technological developments.

"RI3K and Lloyd's have a global licence, so this means brokers can feed back into London or place business wherever. Partnerships and initiatives like this is how Lloyd's will develop as a global player," he added.

Radical change

China has become the mantra within the corporation to emphasise its global aspirations against many of its detractors. Only last month one of Lloyd's most vehement critics, Robert Hiscox, gave an excoriating interview with the *Mail on Sunday* where he said that the Lloyd's building should be "flattened with bulldozers" as this was the only way to affect real change. He later said he had been misquoted but anyone who has spent time with him knows his feelings towards the arcane behaviour of Lloyd's.

Ward says: "Robert's views are well known and has the right to express them to whoever he wants. I do believe he has been misquoted as he and Bronek [Masojada], who recently left as our deputy chairman, have always been very supportive towards us. I just feel sorry for those Hiscox staff who work here in Lloyd's because it is embarrassing for them.

"I agree with Robert that radical change is needed and we are attempting to do it. Closing the doors of Lloyd's until the brokers and underwriters embrace technology could be the answer but I doubt it. They would just go elsewhere."

His reference here is to insurer Ace European Group's "virtual" underwriting floor which has been running for four years, though "reports are it is not quite as efficient as many first thought," says Ward.

Against the brickbats of critics there is always the shadow of Bermuda and other taxfriendly domiciles nipping at the heels of Lloyd's. When Lord Levene, Lloyd's chairman, was invited by the Chancellor Gordon Brown to join his team reviewing the competitiveness of the City last year, the market was encouraged and expectations were high that his influence may lead to a significant cut in taxation levied for Lloyd's insurers. In last month's Budget, the Treasury announced a cut of 2% in corporation tax, to 28% from 30%. But market figures said this would do nothing to stem the flow to Bermuda and Gibraltar, only a reduction to around 20% might halt the exodus. Was Ward disappointed the chairman failed to make a significant impact? "Anything the Treasury can, or will, do to help

the City become more competitive is welcomed by us. The Conservatives made it very clear that a 3% cut in CRT would mean a £4.5bn reduction in UK revenues. The government has to take into account the impact of this loss on public spending.

"We will take what we can get," he added. With rumours that one of Lloyd's oldest managing agents Equity Red Star will be shifting business over to its Australian parent IAG's Advantage operation in Gibraltar, Ward is sanguine to the realities of the personal lines market and company's pursuing the best deal for their clients.

"We thrive on diversity but the reality is our cost base cannot compete with Gibraltar and if motor syndicates can find a more competitive way of doing business in a highly competitive market then that is their choice," he said.

More telling is his next comment: "Lloyd's is a specialist market. And we are a wholesale market not a retail market. We have placed in motion a new business plan to improve the way the market operates and we hope that this offers value."

Fortune magazine named Lloyd's 66th in its top 100 of global brands last year which was in some part due to Lloyd's global branding strategy launched three years ago. But it has parted company with US brand guru Wolf Olins, whose services are no longer required, and it seems raising its profile in China is seen as the way forward.

"AIG are making in-roads in China but Lloyd's has a higher awareness. To get the Chinese agreement signed with Tony Blair in attendance shows that Lloyd's has a major role to play in the region," says Ward.

Disciplined approach

During Ward's first year Lloyd's has acted with discipline, rejecting a number of Berm-udan start-ups for not adding value to the market, has seen Bank of America bring new institutional capital and reaped the benefit of the flexible ICA rules instigated by finance director Luke Savage. It has also reformed the broker accreditation process, offering a faster

Staff development initiatives

As Lloyd's continues to work through its Three-Year Plan, to make the market an easier and more efficient place to do business, a number of initiatives are underway supporting different ways of working among the Corporation's staff. These initiatives are designed to equip employees with the tools and skills to help build a modern Lloyd's. They include a leadership development programme and an initiative to help all staff think about how they can work differently. The Lloyd's Leadership Development Programme, which will be launched later in the year is designed to develop Lloyd's leadership skills. The programme is likely to include workshops and secondments to businesses. The PaceSetter initiative aims to ensure that everyone who works at Lloyd's plays their part in its development. Through a number of workshops, PaceSetters receive training in leadership and communication, and are encouraged to think differently about the way they work. They are also encouraged to positively influence their colleagues.

'To get the Chinese agreement signed with Tony Blair in attendance shows that Lloyd's has a major role to play in the region' Richard Ward, Lloyd's

more streamlined application system and also a lighter touch approach to regulating existing brokers so not to duplicate FSA rules.

When asked what he believes he has achieved personally over the past year, Ward talks about the new culture and behaviour of the internal workings of Lloyd's. He has initiated (see box) some new staff development programmes and the 11th floor, hierarchical nature of the Lloyd's building has been swapped around.

"I would not want to be a tagged back to the floor-type manager but I get bored just sitting in my office. I have enjoyed developing the staff programmes and getting the staff to have more fun," he says.

So can the lucky man remain lucky? "We must

remain cautious that the benign claims period cannot last. There is a lot of fluidity of capital but introducing the mid-year release of profits should take some of the ill-discipline out of the underwriting cycle. Many managing agents have seen their profits trapped but now these can been released to take advantage of new business if the market turns.

"I am fully aware of the talk of a softening market and as an insurer, we take premiums, but we must be seen to pay claims.

"I know I will not be announcing a £3.7bn profit again next year," he admits.

Ward can certainly talk the talk. For those who doubt he can walk the walk, he is definitely walking with his eyes wide open.

Two names to remember in the Lloyd's Market

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% Capital

2007

Syndicate Analysis

Syndicate	Managing Agent	Active Underwritter	Rating	Rating Outlook	Top Capital Provider	% Capital Provider of Capacity	2007 Capacity £m
0033	Hiscox	RC Watson	A- Good	Stable	Hiscox	73%	875
0044	Canopius	C Ray	n/a Not Applicable	n/a	Canopius Capital	100%	2
0218	Equity	J Josiah/K Charlton	A- Good	Stable	CDCM	64%	421
0260	KGM	C Hart	B- Below Average	Stable	Flectat	60%	50
0308	RJ Kiln	C Toomey	B- Below Average	Stable	Argenta Private Capital	37%	15
0318	Beaufort	MSF Pritchard	B+ Above Average	Stable	Beaufort Dedicated	47%	202
0382	Hardy	AJ Walker	B+ Above Average	Positive	Hardy Underwriting	100%	110
0386	Limit	D Constable	A- Good	Positive	QBE Corporate	70%	340
0435	Faraday	M Rayner/P Ceurvorst	B Average	Stable	Faraday Capital	100%	325
0457	Munich Re	D Hoare/O Crabtree	B Average	Stable	Munich Re Capital	100%	260
0510	RJ Kiln	Various #1 above	A- Good	Stable	Kiln plc	53%	735
0557	RJ Kiln	AJ Carrier	A- Good	Stable	Hampden Agencies	57%	120
0570	Atrium Underwriters	KW Wilkins	A- Good	Stable	Hampden Agencies	47%	125
0609	Atrium Underwriters	CE Dandridge AF Beazley	A Very Good A- Good	Stable Stable	Hampden Agencies	45% 55%	216 164
0623 0727	Beazley Furlonge SA Meacock	MJ Meacock	B Average	Stable	Hampden Agencies Hampden Agencies	70%	74
0779	Jubilee	BJ Jackson	B Average B+ Above Average	Stable	Hampden Agencies	51%	38
0780	Advent	L Tunnicliffe	B- Below Average	Stable	Advent Capital (No.3)	84%	151
0807	RJ Kiln	SD Mathers	B Average	Stable	Hampden Agencies	23%	120
0958	Omega	JD Robinson	B Average	Positive	Hampden Agencies	47%	249
1084	Chaucer	BP Bartell	B+ Above Average	Stable	Chaucer Corp. Capital No 2	100%	485
1176	Chaucer	M Dawson	B+ Above Average	Positive	Chaucer Corp. Capital No 2	54%	28
1183	Talbot Underwriting	CNR Atkin	B+ Above Average	Stable	Talbot 2002 U/W Capital	100%	325
1200	Heritage	N Jones	# Not Rated	n/a	Hampden Agencies	53%	260
1206	Gerling at Lloyd's	GM Halpin	B- Below Average	Stable	Gerling Corporate	100%	60
1208	Equity	HN A Colthurst	# Not Rated	n/a	CDCM No 2 Ltd	100%	5
1209	XL London Market	D O'Donohoe	B+ Above Average	Stable	XL	100%	230
1218	Newline	SL Gordon	# Not Rated	n/a	Newline Corporate Name	100%	85
1221	Navigators	R Bardwell	B Average	Stable	Navigators	100%	140
1225	Aegis	tba	# Not Rated	n/a	Aegis	100%	221
1231	Jubilee	JS Wilkinson	# Not Rated	n/a	Jubilee	100%	46
1301	Chaucer	B Katzaros	# Not Rated	n/a	Clal (Broadgate U/w)	100%	65
1400	Imagine	M Petzold	# Not Rated	n/a	Imagine Dedicated Vehicles	100%	125
1414	Ascot Underwriting	M R D Reith	# Not Rated	n/a	Ascot Corporate Name	100%	625
1861	Marlborough	L Allen	# Not Rated	n/a	Tonicstar	100%	120
1919	Marlborough	C Hancock	# Not Rated	n/a	Starr Syndicate	100%	70
1965	Argenta	R Yeo	# Not Rated	n/a	ACAL Underwriting	100%	16
2001	Amlin	AW Holt	A- Good	Positive	Amlin Underwriting	100%	1000
2003	Catlin	N Burkinshaw	B+ Above Average	Stable	Catlin Syndicate	100%	1094
2007 2010	Novae Cathedral	A Hicks JC Hamblin	B Average # Not Rated	Stable n/a	Novae Corporate U/w Cathedral Capital	94% 56%	360 300
2010	Spectrum	R Roppelt	# Not Rated	n/a	Bank of America	100%	33
212	Argenta	P Hunt	# Not Rated	n/a	Argenta Private Capital	91%	89
2468	Marketform	SP Lotter	# Not Rated	n/a	Converium	39%	100
2488	ACE Underwriting	R Pryce	A- Good	Stable	Ace Capital	100%	400
2525	Imagine	DL Pratt	# Not Rated	n/a	Hampden Agencies	66%	42
2526	Imagine	AG Dore	# Not Rated	n/a	Hampden Agencies	37%	32
2623	Beazley Furlonge	AF Beazley	A- Good	Stable	Beazley Group	100%	697
2791	MAP	DES Shipley	# Not Rated	n/a	Hampden Agencies	30%	460
2987	Brit	M Sibthorpe	B Average	Stable	Brit	100%	525
2999	Limit	P Grove	B Average	Positive	QBE Corporate	100%	780
3000	Markel	G Albanese	B+ Above Average	Stable	Markel	100%	160
3210	Mitsui Sumitomo	D Warren	B+ Above Average	Stable	Mitsui Sumitomo	100%	340
3245	Heritage	MW Lawrence	# Not Rated	n/a	Hampden Agencies	72%	55
3334	Argenta	P Nash	# Not Rated	n/a	Sportscover	53%	15
3820	Hardy	PJ Gage	# Not Rated	n/a	Hardy Underwriting	100%	65
4000	Pembroke	M Wheeler	# Not Rated	n/a	Quanta 4000	90%	73
4020	Ark	D Foreman	# Not Rated	n/a	Ark Corporate Member	100%	114
4040	Illium	D Burniston	# Not Rated	n/a	Hampden Agencies	99%	54
4242	Chaucer	G Butler	# Not Rated	n/a	Other Corporate	67%	84
4444	Canopius	J Giordano (#1)	B- Below Average	Stable	Canopius Capital Two	64%	450
4455	Whittington	M Martin	# Not Rated	n/a	IAG	100%	25
4472	Liberty	TRC Corfield	B Average	Stable	Liberty	100%	917
5000	St Paul Travelers	SG Eccles	# Not Rated	n/a	St Paul Travelers	100%	260
5820	Jubilee	BJ Jackson	# Not Rated	n/a	Argenta Private Capital	86%	44
6101	Argenta	Argenta Board	# Not Rated	n/a	Hampden Agencies	91%	101
6102	Argenta	Argenta Board	# Not Rated	n/a	Argenta Private Capital	100%	55
6103	MAP	RK Trubshaw	# Not Rated	n/a	Hampden Agencies	67%	43



13

Hile Hile No. No. <t< th=""><th>2006 Capacity £m</th><th>2005 Result % NPE</th><th>2004 Result % NPE</th><th>2005 GPW</th><th>2004 GPW</th><th>Volatility Rating</th><th>Accident & Health</th><th>Legal</th><th>Aviation Physical Loss/ Damage</th><th>Energy</th><th>Goods in Transit</th><th></th><th>Motor</th><th>Non Marine Property Loss/ Damage</th><th>General</th><th>Pecuniary Loss</th><th>Ships & Other Marine Liability</th><th>Ships Physical Loss or Damage</th><th>Specific Inwards <i>A</i> XL</th><th>Whole Account XL</th></t<>	2006 Capacity £m	2005 Result % NPE	2004 Result % NPE	2005 GPW	2004 GPW	Volatility Rating	Accident & Health	Legal	Aviation Physical Loss/ Damage	Energy	Goods in Transit		Motor	Non Marine Property Loss/ Damage	General	Pecuniary Loss	Ships & Other Marine Liability	Ships Physical Loss or Damage	Specific Inwards <i>A</i> XL	Whole Account XL
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Moody's Investors Service

Managing Agent Analysis

Name	Top Capital Provider	Capital Provider % of Capacity	2007 Capacity £m	2006 Capacity £m	2005 Result % NPE	2004 Result % NPE	2005 GPW £m	2004 GPW £m
Ace Underwriting Agencies Ltd	Ace Capital	100%	400	370	-15%	7%	511	595
Advent Underwriting Ltd	Advent Capital (No.3)	84%	151	153	-107%	3%	176	168
Aegis Managing Agency Ltd	Aegis	100%	221	207	-10%	11%	223	161
Amlin Underwriting Ltd	Amlin Underwriting	100%	1000	1000	19%	18%	990	942
Argenta Syndicate Management Ltd	Argenta Private Capital Ltd	50%	276	114	-74%	-6%	96	56
Ark Syndicate Management Ltd	Ark Corporate Member Ltd	100%	114	3				
Ascot Underwriting Ltd	Ascot Corporate Name Ltd	100%	625	550	-30%	39%	584	410
Atrium Underwriters Ltd	Hampden Agencies Ltd	46%	341	365	-14%	17%	361	291
Beaufort Underwriting Agency Ltd	Beaufort Dedicated	47%	202	159	10%	9%	114	112
Beazley Furlonge Ltd	Beazley Group Plc	81%	861	830	1%	9%	815	751
Brit Syndicates Ltd	Brit	100%	525	500	-3%	8%	537	482
Canopius Managing Agents Ltd	Canopius Capital Two Ltd	64%	452	303	-6%	-4%	299	262
Cathedral Underwriting Ltd	Cathedral Capital	56%	300	250	12%	23%	217	191
Catlin Underwriting Agencies Ltd	Catlin Syndicate	100%	1094	480	-11%	9%	542	622
Chaucer Syndicates Ltd	Chaucer Corp. Capital No 2	77%	661	920	-0%	10%	863	737
Equity Syndicate Management	CDCM Ltd	64%	426	401	8%	11%	472	552
Faraday Underwriting Ltd	Faraday Capital	100%	325	325	-32%	-15%	248	230
Gerling At Lloyd's	Gerling Corporate	100%	60	60	-6%	-10%	46	56
Hardy (Underwriting Agencies) Ltd	Hardy Underwriting	100%	175	110	9%	4%	124	100
Heritage Managing Agency Ltd	Hampden Agencies Ltd	56%	315	264	-4%	1%	206	231
Hiscox Syndicates Limited	Hiscox Plc	73%	875	833	-4%	7%	882	903
Illium Managing Agency Ltd	Hampden Agencies Ltd	99%	54	54	1%	-29%	66	44
Imagine Syndicate Management Ltd	Imagine Dedicated Vehicles	63%	199	222	-4%	-8%	201	217
Jubilee Managing Agency Ltd	Jubilee	41%	128	137	8%	31%	127	47
KGM Underwriting Agencies Ltd	Flectat	60%	50	43	14%	18%	39	35
Liberty Syndicate Management Ltd	Liberty	100%	917	912	-104%		936	
Limit Underwriting Ltd	QBE Corporate	91%	1120	1000	22%	23%	1068	1115
Managing Agency Partners	Hampden Agencies Ltd	33%	503	400	2%	13%	369	351
Markel Syndicate Management Ltd	Markel	100%	160	160	19%	24%	167	177
Marketform Managing Agency Ltd	Converium Ltd	39%	100	100	9%	11%	104	95
Marlborough Underwriting Agency Ltd	Tonicstar	63%	190	135	-28%	9%	71	125
Mitsui Sumitomo Insurance Underwriting at Lloyd's Ltd	Mitsui Sumitomo	100%	340					
Munich Re Underwriting Ltd	Munich Re Capital	100%	260	260	-6%	20%	248	205
Navigators Underwriting Agency Ltd	Navigators	100%	140	123	-6%	16%	142	111
Newline Underwriting Management Ltd	Newline Corporate Name	100%	85	100	25%	14%	130	129
Novae Syndicates Ltd	Novae Corporate U/w Ltd	94%	360	360	17%	13%	213	480
Omega Underwriting Agents Ltd	Hampden Agencies Ltd	47%	249	249	7%	9%	241	231
Pembroke Managing Agency Ltd	Quanta 4000 Ltd	90%	73					
RJ Kiln & Co Ltd	Kiln plc	42%	990	803	-11%	13%	864	801
SA Meacock & Company Ltd	Hampden Agencies Ltd	70%	74	72	-1%	16%	87	68
Spectrum Syndicate Management Ltd.	Bank of America	100%	33					
St Paul Travelers Syndicate Management Ltd	St Paul Travelers	100%	260	250	-16%	-15%	230	372
Talbot Underwriting Ltd	Talbot 2002 U/W Capital	100%	325	307	-2%	16%	325	295
Whittington Underwriting Management Ltd	IAG	100%	25	9				
XL London Market Ltd	XL	100%	230	230	-13%	10%	210	303

Definition of performance and volatility ratings

Moody's syndicate performance and volatility ratings have been developed in

Syndicate performance ratings

Volatility ratings

response to the needs of capital providers and insurance purchasers involved with the Lloyd's market to compare the relative attractions of individual syndicates.

The desire to identify syndicates with the potential to outperform over the medium to long term is coupled with the requirement to identify syndicates with which insurance purchasers are content to build long-term business relationships. Moody's syndicate performance and volatility ratings aim to address these needs. Definition: Qualitative rating for each syndicate is based on an assessment of both quantitative and qualitative information. They indicate Moody's view of the syndicate's long-run potential performance, based on currently known factors, the ratings being relative to the rest of the syndicates operating in the Lloyd's market.

It should be stressed that the ratings do not attempt to assess the security underlying Lloyd's policies.

The rating is forward looking, using only

historical data as a basis for the assessment of the syndicate's future potential. The emphasis is, therefore, on future performance rather than claims-paying ability.

Excellent : A+ Very good : A Good : A-Above average : B+ Average : B Below average : B-,C+, C, C-Not applicable: n/a Not rated: (insufficient information) **Definition:** Rating indicating the potential variability of underwriting returns over the insurance cycle based on the historical variability of pure year underwriting returns and the potential for catastrophe losses in the book currently underwritten, the ratings being relative to the rest of the syndicates operating in the Lloyd's market.

Extremely highAverageVery highBelow averageHighLowAbove averageNot rated



Syndicate	Syndicate Rating								
2488	A- Good								
0780	B- Below Average								
1225	# Not Rated								
2001	A- Good								
1965	# Not Rated	2121	# Not Rated	3334	# Not Rated	6101	# Not Rated	6102	# Not Rated
4020	# Not Rated								
1414	# Not Rated								
0570	A- Good	0609	A Very Good						
0318	B+ Above Average		,						
0623	A- Good	2623	A- Good						
2987	B Average								
0044	n/a Not Applicable	4444	B- Below Average						
2010	# Not Rated								
2003	B+ Above Average								
1084	B+ Above Average	1176	B+ Above Average	1301	# Not Rated	4242	# Not Rated		
0218	A- Good	1208	# Not Rated	1501	" NOL Kaleu	4242	" Not Kaleu		
0435	B Average	1200	# NOL Kaleu						
1206									
	B- Below Average	2020	# Net Deted						
0382	B+ Above Average	3820	# Not Rated						
1200	# Not Rated	3245	# Not Rated						
0033	A- Good								
4040	# Not Rated								
1400	# Not Rated	2525	# Not Rated	2526	# Not Rated				
0779	B+ Above Average	1231	# Not Rated	5820	# Not Rated				
0260	B- Below Average								
4472	B Average								
0386	A- Good	2999	B Average						
2791	# Not Rated	6103	# Not Rated						
3000	B+ Above Average								
2468	# Not Rated								
1861	# Not Rated	1919	# Not Rated						
3210	B+ Above Average								
0457	B Average								
1221	B Average								
1218	# Not Rated								
2007	B Average								
0958	B Average								
4000	# Not Rated								
0308	B- Below Average	0510	A- Good	0557	A- Good	0807	B Average		
0727	B Average						J		
2112	# Not Rated								
5000	# Not Rated								
1183	B+ Above Average								
4455	# Not Rated								
1209	B+ Above Average								
	j=								

Disclaimer: Moody's Lloyd's Syndicate Performance Ratings are supplied for information purposes only. Under no circumstances should they be seen as a solicitation to buy or sell securities or other instruments, or to participate in any Lloyd's syndicate. Moody's obtains all information from sources believed by it to be accurate and reliable. Moody's warrants that ratings and opinions shall be honestly given, but Moody's does not and cannot warrant that those opinions or statements are correct

Turnkey operations

Making a low key entry

A less well known entry point to the market is through an established managing agent which takes on the administrative and regulatory aspects of the newcomer's business, as well as guiding it through the Lloyd's culture. Michael Faulkner explains



our months ago, Japanese insurer Mitsui Sumitomo launched its own Lloyd's managing agent, an event that was remarkable for two reasons. Mitsui had become not only the first Japanese insurer to set up at Lloyd's, but it was the first 'turnkey' operation to mature and attain independence from its custodian, Chaucer. For seven years, Chaucer managed the Mitsui syndicate, helping the Japanese insurer negotiate the complex Lloyd's

'Turnkey gave us non-cyclical fee income and it enabled us to spread the cost of our overheads'

landscape while it grew from a modest £18m stamp capacity to a size where it could stand on its own. By January 2007, when Mitsui broke away from Chaucer, its underwriting capacity was over £300m. Turnkey services, where a managing agency provides management services to a third party's syndicate to allow that syndicate to underwrite without having to put in controls immediately, is a growth area at Lloyd's.

According to Lloyd's, eight turnkey

Ewen Gilmour, Chaucer

operations have been established to date, with the latest being Bank of America's syndicate, Pembrace, managed by Spectrum, which started trading in February. And experts predict there are likely to be more, as underwriting capital →

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Turnkey operations

→ from America, Bermuda and the Far East looks for ways to enter Lloyd's.

The turnkey approach enables small underwriting vehicles to access Lloyd's without the time and cost of establishing a full-blown managing agent. For a fee, an established managing agent provides the financial, actuarial, legal and regulatory controls required by Lloyd's and the FSA, along with infrastructure and other technical support.

While the turnkey syndicate must still obtain approval from Lloyd's, which will want to ensure the business plan and management team meet the required standards, it is not required to have the same controls in place that it would do if it were setting up a managing agency.

For its part, the third party resources the capital, underwriting expertise and the product.

"[The turnkey model] makes an awful lot of sense for new entities joining Lloyd's." says Ewen Gilmour, chief executive of Chaucer. "It takes a lot of effort to develop the team and the business plan and set up a fully-fledged managing agency. You can

start small and build up, and as you get bigger, you can split off."

Chaucer was the first Lloyd's managing agent to offer turnkey services. Its first client was Mitsui, which it started working with in 2000.

Gilmour says Chaucer's decision to offer turnkey services was "opportunistic", with Mitsui being introduced by a broker. "In 2000 we were a small-to-medium sized managing agency looking to expand. Turnkey gave us non-cyclical fee income from the managing operations and it enabled us to spread the cost of our overheads."

In the intervening seven years, Chaucer's turnkey operation has developed from something that, to quote Gilmour, was done in the company's "spare time" to what is now a significant part of the business with a dedicated team of three people.

Chaucer currently manages three syndicates, with a combined capacity of £220.6m for the 2007 year of account. The latest addition was ICM syndicate 4242 for US insurer ICAT Holdings, which was set up last November.

Chaucer's other operations are Broadgate

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Turnkey operations

Argenta	
	Marine syndicate established in 2005 year of account, 2007 stamp capacity of £16m
-	Managed on behalf of Australian sports insurer Sportscover, Began trading in 2006. 2007 capacity of £15m
Chaucer	
5	Established in 2000 and managed for Israeli insurer Clal Insurance Enterprises. 2007 capacity of £65m
	Commenced underwriting in 2004 as turnkey syndicate. The Pembroke Managing Agency was established this year. Syndicate 4000 will have an underwriting capacity of £73m for 2007.
	Set up last year of US insurer ICAT. Has a 2007 capacity of £83.6m. The first turnkey syndicate, launched in 2000. Mitsui created a separate managing agent in 2007.
Marlborough	
	Launched in 2006. Has a £70m capacity in 2007.
Spectrum	
	US casualty syndicate managed for Bank of America. Launched 1 February 2007 with capacity of £33m

Syndicate 1301 for Israeli insurance group Clal Insurance Enterprises, and Pembroke syndicate, backed primarily by Bermudabased Quanta.

Despite the apparent success of its turnkey business, Chaucer was for many years the only managing agent offering this type of service. Gilmour attributes this to the relatively few opportunities available. Recent years, however, have seen a surge of interest from both underwriting entities looking to access Lloyd's and other managing agents looking to muscle in on Chaucer's monopoly and diversify their income streams.

This year saw Spectrum introduce Bank of America's syndicate Pembrace to Lloyd's, while Argenta has two third party syndicates on its books: its marine syndicate 1965 was launched in 2005 and operates out of Singapore, and Syndicate 3334, was set up last year for Australian insurer Sportscover.

Gilmour says Chaucer now has a lot of opportunities to provide turnkey services. It had around 10 discussions "of varying degrees of seriousness" last year. "A lot of people are looking to take advantage. We will do more in 2007 if the right one comes along," he says, adding that there is only scope to undertake one new turnkey operation each year.

Greater flexibility

For underwriting vehicles, the strength of Lloyd's coupled with its world-renowned brand and global distribution channels make it an attractive market in which to operate. Bank of America cited these factors in its decision to create the Pembrace syndicate, but it also noted that Lloyd's had a greater "flexibility" than its rival Bermuda which, it said, was important for Pembrace's casualty business. Lloyd's is keen to attract new capital into the market and sees turnkey business as an important contributor. Sean McGovern, Lloyd's director, general counsel, who oversees the authorisation of new business into the market, says the experience of the turnkey model to date demonstrates that it works. "The fact that eight have been established shows that this method has been successful," McGovern says. He highlights in the coming years. **IT**

Mitsui ("which came out the other end" and achieved independence as a stand-alone managing agent) and the recent ICAT and Bank of America syndicates as prime examples.

"Lloyd's is pretty flexible in terms of what we are looking for. We are open to both new managing agents and turnkey operations. We need to be sure that the business plan and management meet certain standards."

McGovern says he cannot see any disadvantages from the turnkey model, save for the need to negotiate a fee with the sponsoring managing agent.

Significant advantages

Although McGovern will not make predictions as to how many more turnkey operations will be launched in 2007, he accepts that there are "opportunities".

"We know of a number of managing agents who are looking at this. There are significant advantages for them in doing it," he says. "Lloyd's needs to ensure they are not overstretched. There are a relatively small number who could offer this."

McGovern rejects suggestions that turnkey capital poses a greater risk to the Lloyd's Central Fund than traditional syndicates. "The managing agent has ultimate responsibility for running the syndicate. You could argue that the overall level of control and oversight of syndicate is higher as there is no alignment of interest in terms of capital and management."

Gilmour adds that using an established managing agent "knows its way around Lloyd's, knows some of the pitfalls and can

		isp

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Lloyd's also stresses that the growth in turnkey operations is not a threat to its efforts to control capacity growth. Turnkey represents only 1.8% of Lloyd's total capacity. "It is a small part of overall market capacity," says McGovern. Despite the turnkey's relatively small role in the Lloyd's market it is growing. It has enabled a diverse range of capacity to enter

the market and, as in the case of Mitsui, grow to be significant players. Many more insurers will be looking to take advantage of this doorway into Lloyd's

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20 Managing agents listings

A-Z Listings Managing Agents

Ace Underwriting Agencies

Ace Building 100 Leadenhall Street London EC3A 3BP Tel: 020 7173 7000 Fax: 020 7173 7800 Syndicate: 2488 Underwriter: Richard Pryce Capacity (2007): £400m Classes of business: aviation; property; financial lines; marine; political risk; accident & health. Top capital provider (2005): Ace Capital. Agency background: Syndicate 2488 is managed by Ace Underwriting Agencies Ltd. Following the acquisition of the Metheun Underwriting and Ockham Worldwide agencies in 1996, Ace Ltd purchased the Tarquin group of companies and formed Ace Global Markets in 1998. Ace Global Markets is the holding company of Ace Underwriting Agencies Itd Service company: N/A.

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Advent Underwriting 10th Floor 1 Minster Court Mincing Lane London EC3R 7AA Tel: 020 7743 8200 Fax: 020 7743 8299 Website: www.adventgroup.co.uk Syndicate: 780 Underwriter: Lloyd Tunnicliffe Capacity (2007): £150m Classes of business: treaty property reinsurance 45%; assumed reinsurance 11%; non-marine property insurance 23%; marine XL 7%; energy 9%; personal accident 2%; casualty 3% Agency background: Advent Underwriting Ltd has

been the managing agent of Syndicate 780 since formation in 1975. Service company: N/A.

Aegis Managing Agency

3rd Floor 110 Fenchurch Street London EC3M 5JT energy industry. Aegis (Bermuda) is the ultimate holding company of the corporate members backing Aegis Syndicate 1225 and of the agency. The syndicate commenced underwriting for the 1999 year of account under a turnkey arrangement with Omni Whittington. Aegis Managing Agency Ltd took over the management of the syndicate in January 2001. In September 2001 Philip Thorpe-Apps was appointed as the new director of underwriting. Service company: N/A.

Amlin Underwriting

St Helens One Undershaft London EC3A 8ND Tel: 020 7746 1000 Fax: 020 7746 1122 Website: www.amlin.com Email: info@amlin.co.uk Syndicate: 2001 **Underwriter: Tony Holt** Capacity: (2007) £1bn Classes of business: (based on capacity allocation) reinsurance & non-marine 52%; marine 15%; aviation 12%; UK commercial 21%. Top capital provider: Amlin Corporate Member Ltd. Agency background: Amlin plc is a recognised leader in the London insurance and reinsurance market, providing a global client base with risk management solutions. Amlin specialises in four business areas: aviation; marine; UK commercial; and international property and casualty insurance and reinsurance. An FTSE-250 guoted company, Amlin owns 100% of its £1bn capacity for 2006, which is written through Syndicate 2001. The syndicate is rated 'A' (excellent) by AM Best, and 'A1' (stable) by Moody's. In November 2005, the company established Amlin Bermuda, a reinsurance business capitalised at \$1bn and rated A- (excellent) by AM Best, and A by Standard & Poor's.

Service companies: Amlin Credit Ltd, Amlin Insurance Services Ltd, Amlin Plus Ltd, Amlin Transit, Boatinsure, Haven Knox-Johnston, St. Margarets, Summit.

Argenta Syndicate Managementt Fountain House 30 Fenchurch Street



Ascot Underwriting Plantation Place 30 Fenchurch Street London EC3M 3BD Service company: N/A.

Atrium Underwriters Room 790

Tel: 0207 265 2100 Fax: 0207 265 2101 Website: www.aegisltd.com Syndicate: 1225 Underwriter: Philip Thorpe-Apps Capacity (2007): £221m Classes of business: energy; non-marine property; marine liability; non-marine casualty; specie; war; terrorism; cargo. Agency background: Aegis Energy Syndicate 1225 was

Agency background: Aegis Energy Syndicate 1225 was originally conceived to assist with the overall Aegis (Bermuda) strategy of developing a broad international capability. Aegis (Bermuda) is an established mutual insurance company and its members are primarily related to the utility and London EC3M 5DJ Tel: 020 7825 7200 Fax: 020 7825 7212 Website: www.argentaplc.com Syndicate: 2121 Underwriter: John Hyland Capacity (2007): £90m Classes of business: non-marine property XL; nonmarine direct & facultative; aviation; reinsurance. Top capital provider (2006): Argenta Underwriting No3 Ltd.

Service company: N/A.

Tel: 020 7743 9600 Fax: 020 7743 9601 Website: www.ascotuw.com Email: enquiries@ascotuw.com Syndicate: 1414 Underwriter: Martin Reith Capacity (2007): £625m Classes of business: energy; specie; aviation war; property; terrorism; hull cargo XL; fine art. Top capital provider (2005): AIG. Agency background: Ascot Underwriting commenced underwriting as a new managing agency on 1 November 2001. American International Group (AIG) agreed to back the team and now provides the underwriting for Ascot's Syndicate 1414. Lloyd's 1 Lime Street London EC3M 7DQ Tel: 020 7327 4877 Fax: 020 7327 4878 Website: www.atrium-uw.com Syndicate: 570 Underwriter: Kevin Wilkins Capacity (2007): £125m Classes of business: accident & health; aviation physical loss/damage; motor; non-marine property loss/damage; non-marine general liability; pecuniary loss excess of loss.

Top capital provider (2006): Argenta Private Capital.

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Managing agents listings

Syndicate: 609

Underwriter: Christine Dandridge Capacity (2006): £215 m Classes of business: marine; aviation; aviation war; energy liability; non-marine short tail; terrorism liability; reinsurance; fine art/specie. Top capital provider (2006): Argenta Private Capital Ltd Agency background: Atrium Underwriting plc owns both Atrium Underwriters Ltd (the managing agent of Syndicates 570 and 609) as well as 11 corporate name subsidiaries following the merger in December 1998 of the Atrium Cockell group and Lomond Underwriting. Service company: N/A.

Beaufort Underwriting Agency

Third Floor One Minster Court Mincing Lane London EC3R 7AA Tel: 020 7220 8200 Fax: 020 7220 8290 Website: www.beaufort-group.com Syndicate: 318 Underwriter: Mike Pritchard Capacity (2007): £201m Classes of business: property; aviation. Top capital provider (2006): Beaufort Dedicated. Agency background: Beaufort manages Syndicate 318 which has been led by Mike Pritchard since 1984. Syndicate 318 underwrites in three core classes of direct & facultative property business: USA & international property, aviation and UK commercial property and liability insurance. All the commercial business is underwritten through a panel of regional brokers via the syndicate's dedicated service company, Evergreen Underwriting Services. Service company: Evergreen.

Beazley Furlonge

Plantation Place South 60 Great Tower Street London EC3R 5AD Tel: 020 7667 0623 Fax: 020 7674 7100 Website: www.beazley.com Syndicates: 2623 and 623 Chief Executive: Andrew Beazley Premium Capacity (2007): £861m Syndicate 2623: £697m Syndicate 623: £164m Classes of business: specialty lines 49%; property group 24%; marine 14%; reinsurance 13%. Top capital providers (2006): Hampden Agencies Ltd for 623; Beazley Group plc for 2623. Agency background: Since 1986 Beazley has established a reputation as a market leader in the specialty lines, commercial property, retail and personal lines, treaty and marine sectors. Service company: Beazley Solutions.

Brit Syndicates 55 Bishopsgate

Holdings plc. Brit Syndicates Ltd managed four syndicates in 2002. Service company: N/A.

Canopius Managing Agents

36 Gracechurch Street London EC3V OBT Tel: 020 7337 3700 Fax: 020 7337 3993 Website: www.canopius.com Syndicate: 4444 Underwriter: Jim Giordano Capacity (2007): £450m Classes of business: treaty reinsurance 24%; North American facilities/binding authorities 23%; UK homeowners 21%; global property 9%; professional indemnity 7%; UK commercial & misc property 6%; cargo 6%; financial institutions 4%.

Syndicate: 44 Underwriter: Chris Ray Capacity (2007): £2m Class of business: life Agency background: Canopius Managing Agents (CMA) is a management buy-out funded by Englefield Capital and Management. CMA manages Syndicate 4444 (composite) and Syndicate 44 (life). Syndicate 4444 is a diversified insurance and reinsurance business. Service company: N/A.

Cathedral Underwriting

5th Floor Lloyds 1 Lime Street London EC3M 7HA Tel: 020 7170 9000 Fax: 020 7170 9001 Website: www.cathedral.com Email: john.hamblin@cathedral.com Syndicate: 2010 Underwriter: John Hamblin

Capacity (2007): £300m

Classes of business: non-marine reinsurance; aviation reinsurance; contingency; direct and facultative property.

Top capital provider (2007): Cathedral.

Agency background: Cathedral established Syndicate 2010 for the 2001 underwriting year with a senior underwriting team comprising former Bankside chairman Elvin Patrick, former Syndicate 566 active underwriter John Hamblin, Richard Williams and Mark Wilson (also both ex-566). Since then, underwriting capacity has virtually doubled and the syndicate has become a leader of non-marine property and aviation reinsurance. Service company: N/A.

Catlin Underwriting Agencies 3 Minster Court Mincing Lane London

EC3R 7DD Tel: 020 7626 0486 Fax: 020 7623 9101 Website: www.catlin.com Email: info@catlin.com Syndicate: 2003 Underwriter: Paul Brand Capacity (2007): £1.094bn Classes of business: reinsurance: energy: aerospace and industrial; property; marine; professional indemnity financial institutions; general liability. Top capital provider: (2005) Catlin Group Liability. Agency background: managed by Catlin Underwriting Agencies Ltd, the Catlin Syndicate is the ninth largest syndicate at Lloyd's based on its 2004 premium capacity of £500m. The syndicate and its predecessor, Syndicate 1003, have outperformed the Lloyd's market as a whole for each closed year of

account since 1988, as measured by return on allocated capacity.

Chaucer Syndicates

9 Devonshire Square Cutler's Gardens London EC2M 4WL Tel: 020 7397 9700 Fax: 020 7397 9710 Website: www.chaucerplc.com Email: enquiries@chaucerplc.com Syndicate: 1084 Underwriter: Bruce Bartell Capacity (2007): £485m Classes of business: Personal lines; motor fleet; hull marine XL; energy political risk liability; cargo; specie (satellite); aircraft hull and liability; airports and products; property direct; property facultative; property treaty; fidelity; institutional healthcare; claims made; accident ϑ health; nuclear.

Top capital provider (2007): Chaucer Corporate Members

Syndicate: 1176

Underwriter: Michael Dawson Capacity (2007): £28m

Classes of business: personal lines; motor fleet; hull marine XL; energy; political risk liability; cargo specie (satellite); aircraft hull and liability; airports and products; property direct; property faculative; property treaty; fidelity; institutional healthcare; claims made; accident & health. Top capital provider (2007): Chaucer Corporate

op capital provider (2007): Chaucer C Members Syndicate: 1301 Underwriter: Patrick Gage Capacity (2007): £65m Classes of business: Personal lines; motor fleet; hull marine XL; energy; political risk liability; cargo; specie (satellite); aircraft hull and liability; airports

and products; property direct; property faculative; property treaty; fidelity; Institutional healthcare; claims made; accident & health Top capital provider (2005):Broadgate Underwriting

Ltd

Syndicate: 4000

Underwriter: Mark Wheeler Capacity (2007): £73m Classes of business: personal lines; motor fleet; hull marine XL; energy; political risk liability; cargo; specie (satellite); aircraft hull and liability; airports and products; property direct; property faculative; property treaty; fidelity; institutional healthcare;

claims made; accident θ health. Top capital provider (2007): Quanta 400 Ltd. Agency background: Chaucer Syndicates Ltd is the managing agency arm of Chaucer Holdings plc, a specialist insurance and reinsurance underwriting group listed on the London Stock Exchange. Service company: Chaucer Insurance

Services Ltd, Insurance4Cargo Services Ltd.

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London EC2N 3AS Tel: 020 7984 8700 Fax: 020 7984 8701 Website: www.britinsurance.com Syndicate: 2987 Underwriter: Michael Sibthorpe Capacity (2007): £525m Classes of business: accident & financial; aerospace; casualty; marine; property; reinsurance; UK risks. Top capital provider (2007): Brit UW Ltd (wholly owned subsidiary of Brit Insurance Holdings plc). Agency background: Brit Syndicates Ltd (BSL), previously Wren Syndicates Management Ltd prior to 2002, is a wholly owned subsidiary of Brit Insurance

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∠ Managing agents listings

Syndicate: 218

Underwriter: Joseph Charlton Capacity (2007): £421 m Classes of business: Accident & health; motor; nonmarine property loss/damage

Top capital provider (2007): CDCM.

Agency background: Equity Insurance Group was formerly a publicly-listed group better known as Cox. It came to the stock market in 1995 and has 1.6 million customers, 1,900 employees and an annual premium income approaching £700m. Cox was the first listed integrated Lloyd's vehicle, the first to adopt annual accounting and the first to embed a culture of strict capital allocation. In 2005 the holdings company Cox Insurance Holdings plc was purchased by Duke Street and Englefield Capital plus management, was delisted and renamed Equity Insurance Group Ltd.

Service company: Equity Red Star Service & Equity Red Star (Accident & Health)

Faraday Underwriting

5th Floor Corn Exchange 55 Mark Lane London EC3R 7NE Tel: 020 7702 3333 Fax: 020 7702 4940 Website: www.faraday.com Syndicate: 435 Underwriter: PNE Ceurvorst and MJ Rayner Capacity (2007): £325m Classes of business: aviation; casualty insurance; casualty reinsurance; property insurance; property reinsurance; Top capital provider (2007): Faraday Capital Agency background: The Faraday Group comprises Syndicate 435 at Lloyd's (formerly DP Mann Syndicate 435 at Lloyd's) together with the sister company Faraday Reinsurance Co Ltd (formerly The Cologne Re of London, a market reinsurance company); both are part of the General Re Corporation, a wholly owned subsidiary of Berkshire Hathaway. Faraday is a single, broker-focused operating platform writing business through three underwriting teams: aviation, casualty and property. Service company: Faraday Insurance Services.

Gerling at Lloyd's

1 Great Tower Street London EC3R 5AA Tel: 020 7696 8099 Fax: 020 7696 8119 Website: www.gerling.co.uk Syndicate: 1206 Underwriting director: Geoff Halpin Capacity (2007): £60m Classes of business: personal accident 32%; US property 68%. Top capital provider (2005): Gerling Corporate Capital Agency background: Purchased by Gerling Konzern Website: www.hardygroup.co.uk Email: adrian.walker@hardygroup.co.uk Syndicate: 382 Underwriter: Adrian Walker

- Capacity (2007): £110m
- Classes of business: marine (hull, cargo/specie); non-

marine (property reinsurance, accident & health); aviation (general aviation including helicopters and airline); financial institutions; political risk; convevancing insurance.

Top capital provider (2007): Hardy Underwriting. Agency background: Syndicate 382 was formed in 1975. Hardy (Underwriting Agencies) Ltd was formed in 1978. Syndicate 382 is a composite syndicate, writing marine, aviation, non-marine and excess of loss risks, with the balance changing according to the insurance cycle. The syndicate's composite nature, and disciplined approach to consistent pricing has enabled it to out-perform its peers, producing an average profit of over 25% on net written income on all closed years. Several members of the team have worked together for many years, providing continuity and experience to insureds and capital providers. In recent years the Hardy Group has acquired 90% of the capital of Syndicate 382 and the holding company. Hardy Underwriting Group plc, has been publically listed on the London Stock Exchange since June 1999, having previously been listed on the Alternative Investment Market. Service company: N/A.

Heritage Managing Agency

47 Mark Lane London EC3R 7QQ Tel: 020 7712 7600 Fax: 020 7712 7601 Website: www.heritage-plc.com Syndicate: 1200 Underwriter: LJ Rock Capacity (2007): £260m Classes of business: Property; specie; other. Top capital provider (2007): Hampden Agencies.

Syndicate: 3245 Underwriter: MW Lawrence Capacity (2007) : £55m Classes of business: non US professional indemnity Top capital provider (2007): Hampden Agencies. Agency background: Heritage Managing Agency was founded in 1999 and has grown to manage a capacity of £315m for 2007.

Hiscox Syndicates

1 Great St Helen's London EC3A 6HX Tel: 020 7448 6000 Fax: 020 7448 6900 Website: www.hiscox.com Email: enquiry@hiscox.com Syndicate: 33 Underwriter: Richard Watson Capacity (2007): £875m Classes of business: Aerospace; bloodstock; contingency; energy; fine art; household; kidnap and ransom; marine; media; personal accident; property; professional indemnity; reinsurance; specie; technology Top capital provider (2007): Hiscox Agency background: Hiscox leads the Lloyd's insurance market in a number of traditional areas such as marine, energy, and property and are also known for their expertise in new areas such as terrorism and political risk, and in particular industry sectors such as aerospace, technology and media. Hiscox is Europe's leading fine art insurer, and also offers high value household, bloodstock and kidnap and ransom cover. They also have a range of professional indemnity and commercial insurance covers for professionals and small and medium sized businesses. Service company: Hiscox Underwriting

Illium Managing Agency

Walsingham House 35 Seething Lane London EC3N 4AH Tel: 020 7680 3000 Fax: 020 7977 7350 Syndicate: 4040 Underwriter: Denis Burniston Capacity (2007): £53m Classes of husingers Third party

Classes of business: Third party liability; employers' liability; commercial motor; contractors all risk Top capital provider (2007): Hampden Agencies Agency background: Illium Managing Agency Ltd (IMAL) was formed in 2003. In December 2005, it was acquired by HCC group, which had been a minority founder shareholder. IMAL manages Syndicate 4040 which commenced underwriting for the 2004 year of account. Underwriting capital is provided by members agents and various corporate providers of which the largest is HCC Group. For 2006, IMAL entered into an arrangement with Great Lakes Reinsurance (UK) plc whereby Great Lakes (UK) co-insurer all classes of business written by Illium (except CAR). For 2006, CAR is written per Lloyd's Consortium No 9288. Overall capacity including coinsurance is £85m.

Service company: Illium Insurance Services Ltd

Imagine Syndicate Management

4th Floor 70 Gracechurch Street London EC3V 0XL Tel: 020 3102 3100 Fax: 020 3102 3201 Website: www.theimaginegroup.com Syndicate: 1400 Underwriter: Matthew Petzold Capacity (2007): £125m Classes of business: Reinsurance to close; structured reinsurance Top capital provider (2007): Imagine Underwriting Ltd

Syndicate: 2525 Underwriter: David Pratt Capacity (2007): £42m Classes of business: employers' liability; public liability; product liability. Top capital provider (2007): Hampden Agencies.

Syndicate: 2526 Underwriter: Andy Doré Capacity (2007): £32m Classes of business: professional indemnity; medical malpractice. Top capital provider (2007): HAmpden Agencies.

Service company: N/A

Jubilee Managing Agency 85 Gracechurch Street

Classes of business: Creditor, Affinity, Personal Accident, Mortgage Indemnity Top capital provider (2006): Nemwil Corporate Capital Limited

Syndicate: 779 Underwriter: Brian Jackson Capacity (2007): £37m Classes of business: Term Life Assurance Top capital provider (2006): Individuals Agency background: Jubilee Managing Agency Ltd was granted Lloyd's approval in October 2003 and authorisation was given by the FSA in January 2004. at which time Jubilee took over responsibility for the management of Jubilee Motor Policies Syndicate 1231 from Liberty Syndicates. In February 2005 Jubilee Managing Agency Limited acquired the Cassidy Davis businesses from St Paul Travelers. Under the new ownership, Cassidy Davis established a non-life Syndicate 5820. At the same time the management of Syndicate 779 was transferred to Jubilee Managing Agency Limited.

Liberty Syndicate Management

5th Floor 1 Minster Court Mincing Lane London EC3R 7AA Tel: 020 7895 0011 Fax: 020 7860 8573 Syndicate: 4472 Underwriter: Tom Corfield Capacity (2007): £716m Classes of business: Legal indemnities; property; professional indemnity; treaty casualty; speciality contingency; risk excess net retained; non-marine excess; aviation XL; liability; space; global financial risk; war and terrorism; cargo and specie; other Top capital provider (2007): Liberty International Agency background: Liberty Syndicates is a wholly owned subsidiary of Liberty Mutual, a company founded in 1912 in Massachusetts to provide compensation for workers and industrial accident prevention services. Liberty Syndicates was established in 1994, taking over Syndicate 190 for the 1995 account and Syndicate 282 for the 1996 account.

Limit Underwriting

Plantation Place 30 Fenchurch Street London EC3M 3BD Tel: 020 7105 4000 Fax: 020 7105 4019 Website: www.limit.co.uk Email: info@limit.co.uk

Syndicate: 386 Underwriter: David Constable Capacity: (2007) £340m Classes of business: Non US Liability (UK Lloyd's 28%; UK Agency 21%; Irish Lloyd's and Agency 6%; Professional Indemnity 18%; International Liability 27%) Top capital provider: OBE Insurance Group Agency background: Limit, formerly known as London Insurance Market Investment Trust plc, was formed in November 1993 by the raising of institutional funds on the London stock market to provide corporate capital to over 100 syndicates at Lloyd's. In 1996 and 1997 majority interests were acquired in two leading Lloyd's managing agents, Janson Green Ltd and Bankside Syndicates Ltd, and Limit began to focus its capital and strategy on the syndicates managed by these agencies and to divest of its underwriting in other syndicates within Lloyd's. The interests in the two agencies were increased to 100% during 1998 and they were merged to form a single agency, Limit Underwriting Ltd, in late 1999.

vehicle. Historically, a predominantly personal accident business, poor results from its commencement in 1996 through 2000 have led Gerling to introduce a turnaround management which underwrote the book during 2001. Service company: Gerling Syndicate Services.

Allgemeine, the flagship industrial arm of the

Gerling Group, in August 1999, the agency and

Syndicate 1206 became an integrated Lloyd's

Hardy (Underwriting Agencies) 4th Floor 40 Lime Street London EC3M 7AW Tel: 020 7626 0382 Fax: 020 7283 4677 London EC3V OAA Tel: 020 7220 8728 Fax: 020 7220 8732 Website: www.jubilee-insurance.com Email: jubilee@jubilee-insurance.com Syndicate: 1231 and Sub-Syndicate 1952 Underwriter: John Wilkinson Capacity (2007): £46m Class of business: motor Top capital provider (2006): Jubilee Motor Policies Ltd

Syndicate: 5820 Underwriter: Brian Jackson Capacity (2006): £44m

Managing agents listings

providing a secure environment to satisfy client's insurance needs.

Managing Agency Partners

110 Fenchurch Street London EC3M 5JT Tel: 0207 709 3860 Fax: 0207 709 3861 Website: www.mapunderwriting.co.uk Syndicate: 2791 Underwriter: David Shipley Capacity (2007) £459m Classes of business: Property reinsurance 41.9%, Property insurance 17.7%, Casualty insurance/reinsurance 16.8%, Marine 11.5%, Auto PD and liability 6.7%, Accident and health 3.5% Specialist lines 1.9% Agency background: Managing Agency Partners is an

independent and largely employee-owned agency underwriting in the Lloyd's market through its Syndicate 2791. Formed in 2000, it has rapidly established itself as a leading underwriter in each of the classes of business in which it specialises. The security is a broad spread of third party capital providers from both inside and outside the insurance industry. Service company: N/A

Markel Syndicate Management

The Markel Building 49 Leadenhall Street London EC2A 2EA Tel: 020 7953 6000

Fax: 020 7953 6001 Website: www.markelintl.com Syndicate: 3000 Underwriter: Gerry Albanese Capacity (2007): £160m Classes of business: Marine & energy; non-marine; property; specialty; professional liability Top capital provider (2007): Markel Capital Service company: Markel (UK) Ltd

Marketform Managing Agency

8 Lloyd's Ave London EC3N 3EL Tel: 020 7488 7700 Fax: 020 7488 7800 Website: www.marketform.com Email: info@marketform.com Syndicate: 2468 Underwriter: SP Lotter Capacity (2007): £100m Classes of business: Medical malpractice: general liability; professional indemnity; product guarantees & recall

Top capital provider (2007): Converium Ltd Agency background: Marketform Holdings was created in 1998, in order to bring together the pre-existing Marketform and the new Marketform Syndicate at Lloyd's. It offers a range of specialist liability insurance products.

Service company: N/A

Marlborough Underwriting Agency **Birchin Court**

20 Birchin Lane London EC3V 9DU Tel: 020 7456 1800 Fax: 020 7456 1810 Website: www.marlborough.co.uk Syndicate: 1861 Underwriter: Les Allen Capacity (2007): £60m Classes of business: Personal accident; reinsurance Top capital provider (2007): Tonicstar Service company: N/A

Munich Re Underwriting

St Helens 1 Undershaft London EC3A 8EE Tel: 0207 886 3900 Fax: 0207 886 3901 Website: www.watkins-syndicate.co.uk Email: Central@mrunderwriting.com Syndicate: 457 Underwriter: Dominic/Oliver Hoare/Crabtree Capacity (2007): £260m Classes of business Cargo 14% Energy 42% X/L 3%, Liability 9%, Satellite 10%, Specie 5% 5% Yacht and marine trade 11%, Engineering 1% Top capital provider: Munich Re Capital Agency background: Munich Re Underwriting Limited is

an indirect and wholly owned subsidiary of Munich Re and acts solely as a managing agent at Lloyd's. The

Watkins Syndicate commenced trading in 1978 and is a specialist marine syndicate. It writes and has the ability to lead all of the main classes of marine business. Since the 2000 account, all the capacity of the syndicate has been provided by Munich Re Capital, an indirect and wholly owned subsidiary of Munich Re Service company: Northern Marine Underwriters, Groves John & Westrup, Watkins Syndicate Hong Kong, Watkins Syndicate Singapore Pte, Watkins Syndicate Middle East Limited

Navigators Underwriting Agency

7th Floor 2 Minster Court Mincing Lane London EC3R 7XT Tel: 0207 220 6900 Fax: 0207 220 6901 Website: www.1221 mlm.com Syndicate: 1221 Underwriter: Richard Bardwell Capacity (2007): £140m Classes of business: Cargo specie; energy; hull; marine liabilities; marine reinsurance; ships physical loss or damage; engineering/construction; D&O Top capital provider (2006): The Navigators Group Agency background: Formed in 1978 to manage Syndicates 552 and 1023, Navigators Underwriting Agency Ltd was formerly Mander, Thomas and Cooper (Underwriting Agency). It manages Syndicate 1221 at Lloyd's and was founded in 1978 to manage Syndicate 552. The agency launched Syndicate 1023 and in 1986



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Managing agents listings

merged businesses to form Syndicate 1221 in 1996. It became part of the Navigators Group Inc., of New York in 1998.

Service company: Navigators Underwriting Ltd

Newline Underwriting Management

Suite 5/4 London Underwriting Centre **3 Minster Court** Mincing Lane London EC3R 7DD Tel: 020 7090 1700 Website: www.odysseyre.com Syndicate: 1218 Underwriter: Stephen Lawrence Gordon Capacity (2007): £85m Classes of business: Financial institutions; professional indemnity; public and employers' liability; directors' and officers' liability Top capital provider (2006): Odyssey America Reinsurance Corp Agency background: Newline Underwriting Management manages corporate Syndicate 1218, which was set up for the 1997 year of account with a capacity of £20m. Syndicate 1218's sole capital provider is Newline Corporate Name Limited, a wholly owned subsidiary of **Odyssey America Reinsurance Corporation**

Service company: Newline Underwriting

Novae Syndicates

71 Fenchurch Street London EC3M 4HH Tel: +44 (0)20 7903 7300 Fax: +44 (0)20 7903 7333 Web: www.svb.co.uk Syndicate: 1007 Underwriter: Jonathan Butcher Capacity (2007): £120m Classes of business: Specialty 100% Top capital provider (2007): SVB Underwriting Limited

Syndicate: 2147

Underwriter: Alan Hicks Capacity (2007): £240m Classes of business: Property; marine; aviation Agency background: The SVB Group has been restructured and has adopted the Novae name. Novae Group plc is the Group's new holding company. The managing agency at Lloyd's has been re-named Novae Syndicates.

Omega Underwriting

4th Floor New London House **6 London Street** London EC3R 7LP Tel: 0207 767 3000 Fax: 0207 488 9639 Syndicate: 958 Underwriter: John Robinson Capacity (2007): £249m Classes of business: Non-marine property loss or damage; non-marine general liability; motor (whole account); specific inwards; other Top capital provider (2007): CBS Private Capital Agency background: Omega Underwriting Agents took over the management of Syndicate 958 from 1 July, 1999, the previous agent being GS Christensen & Partners, which had managed the syndicate since its inception in 1980. Syndicate 529 was transferred to Omega during 2000, the licence to write new and renewal business having been removed from the previous agent (Sterling Underwriting Agencies) by Lloyd's. Omega Dedicated and Omega Underwriting Agents are wholly owned by Omega Underwriting Holdings, a privately owned, independent company. Service company: N/A

RJ Kiln & Co

106 Fenchurch Street London EC3M 5NR Tel: 020 7886 9000 Fax: 020 7488 1848 Website: www.kilnplc.com Syndicate: 3058 Underwriter: Cathy Toomey Capacity (2006): £13m Classes of business: Life Top capital provider (2005): Kiln Underwriting

Syndicate: 510 Underwriter: Robert Chase Capacity (2007): £734m Classes of business: accident & health; reinsurance; property & special lines; marine & risk solutions; aviation Top capital provider (2007): Kiln Underwriting

Syndicate: 557 Underwriter: Andrew Carrier Capacity (2007): £120m Classes of business: Assumed reinsurance Property Top capital provider (2007): Kiln Underwriting

Syndicate: 807

Underwriter: Stephen Mathers Capacity (2007): £120m Classes of business: Accident & health Assumed reinsurance Liability; motor; property; other Top capital provider (2007): Kiln Underwriting Agency background: Founded in 1962. Kiln is an international insurance and reinsurance underwriting group, which is listed on the London Stock Exchange. RJ Kiln is one of the largest managing agencies in the Lloyd's insurance market. The capacity managed by the agency has grown from £1m for 1963 year of account to £803m for 2006 year account. RJ Kiln manages four syndicates and Kiln South Africa (Pty). Based in Johannesburg, Kiln South Africa operates as a service company for the managed syndicates. Service company: N/A

SA Meacock & Company

15 St Helens Place London EC3A 6DE Tel: 0207 374 6727 Fax: 0207 374 4727 Syndicate: 727 Underwriter: Michael Meacock Capacity (2007): £73m Classes of business: General Top capital provider (2007): Private capital Agency background: SA Meacock & Co was formed in 1996 to take over the business of SA Meacock and Company, a partnership trading at Lloyd's since 1967. Service company: N/A

St Paul Travelers Syndicate Management 60 Gracechurch Street

London EC3V OHR Tel: 020 7645 4100 Fax: 020 7645 4526 Website: www.stpaultravelers.co.uk/lloyds Email: spal.enquiries@stpaul.com Syndicate: 5000 Underwriter: Martin Hudson Capacity (2007): £260m Classes of business:



Aviation; marine; global property; accident and special risks

Top capital provider (2007): The St. Paul Travelers Companies, Inc

Agency background: The Lloyd's operation of St. Paul Travelers offers underwriting in four speciality classes through Syndicate 5000: Accident & Special Risks, Aviation, Global Property and Marine. We work with brokers and clients to understand the risk before

Managing agents listings

offering solutions. We are flexible in our approach to underwriting and consistent in our pricing methodology. Brokers and clients value this stability.

They also value our focus on providing a high level of service. Consequently, we build long-term partnerships that bring value to brokers, clients and ourselves. We are usually a market leader in our classes.

Our peers value the knowledge and expertise we bring to risk assessment and are happy to support our judgment with following lines.

We in turn value our position in the market and work hard to lead change which improves the way we do business. From training and development for our staff, to streamlining our processes to continuously enhance the level of service our client receive, we always look for a better way.

Service company: N/A

Talbot Underwriting

Gracechurch House 55 Gracechurch Street London EC3V OJP Tel: 0207 550 3500 Fax: 0207 550 3555 Website: www.talbotuw.com Syndicate: 1183 Underwriter: Rupert Atkin Capacity (2006): £307m Classes of business: Marine: Cargo, Energy, Hull/Tlo, Political Risk & Political Violence, Yachts, Marinas, Marine & Energy Liability, Marine & Aviation War Direct Property Contingency Fi Aviation & Property Treaty Agency background: Talbot Underwriting operates in the Lloyd's of London Insurance Market through syndicate 1183.

Our underwriting philosophy is to write a balanced and well-spread portfolio of largely short-tailed business, with a marine bias.

Within our business we have a dedication to excellence and a commitment to detail. We set ourselves high standards and employ talented, experienced and dedicated underwriters who are all subject to extensive agency control and review.

Syndicate 1183 writes a diverse marine account, which is complemented by a direct property account, largely non-US financial institutions account, a contingency account and a composite treaty account. In order to achieve a balanced portfolio, no single class

of business constitutes more than 20% of the overall premium income of the syndicate.

We commit modest gross lines, which, in the event of a loss, benefit from a

comprehensive reinsurance programme. The syndicate aims to lose no more than 15% of its net premium income as a result of a modelled major loss. The results of the syndicate to date have shown strong profits. Since its start in 2002, the syndicate has accumulated in excess of \$600 million of funds. Talbot Underwriting is in a strong position to rise to challenges and demands of today's insurance market. Our aim is for syndicate 1183 consistently to achieve first quartile performance. Service company: N/A

Wellington Underwriting Agencies

Ltd is a wholly owned subsidiary of Wellington Underwriting Holdings Ltd which in turn is a subsidiary of the listed Wellington Underwriting plc. For 2006 account, Wellington Underwriting plc, through its 12 corporate members, provide 66% of the capacity of syndicate 2020.

Service company: Wellington Syndicate Services Ltd and Wellington Underwriting.

XL London Market

70 Gracechurch Street London EC3V 0XL Tel:0207 933 7000

Fax: 0207 469 1000

Website: www.xlinsurance.co.uk Syndicate: 1209 Underwriter: D O'Donohoe Capacity (2007): £230m Classes of business: Marine hull; offshore energy & cargo 49%, Specie 11%, Bloodstock 9%, International aviation 26%, War and political risk 2% Top capital provider (2007): XL Capital Agency background:The ultimate parent company of XL London Market Ltd is XL Capital Ltd (XL) which provides 100% of the capacity on Syndicate 1209 and also own the XL London Market Managing Agency. Previously known as Brockbank in mid-1997, Mid Ocean acquired a controlling interest in the Brockbank group. In August 1989, Mid Ocean merged with Excel, which in February 1999 changed its name to XL Capital. The group was renamed in November 2001 and the Lloyd's operation is now known as XL London Market. With effect from January 2003, London Market manages one corporate syndicate (1209) focusing on core specialty marine lines (hull, cargo, marine liabilities and energy), fine art and specie bloodstock, war and political risks and international aviation. In February 2006 Dermot O'Donohoe was appointed as active underwriter of XLLM's Syndicate 1209 (subject to Lloyd's approval), whilst retaining his position as chief executive of the managing agency.





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For further information please contact: David Mansfield, Davies Group, Suite 812, Lloyd's Tel: 020 7327 4881 enquiry@davies-group.com

88 Leadenhall StreetLondonEC3A 3BATel: 0207 337 2000Fax: 0207 337 2001Website: www.wellington.co.ukSyndicate: 2020Chief Underwriting Officer: David ForemanCapacity (2006): £800mThe 2006 business split is as follows: accident & health7%, Aviation 11%, Energy 19%, Liability 13%, Other 2%,Non UK Property 13%, Non UK Binders 4%, Reinsurance16%, UK Property & Liability 3%, War & Marine 12%Top capital provider (2007): Wellington (Five) LtdAgency background: Wellington Underwriting Agencies



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Profile

The right man's time has come

David Gittings, who takes over the top job at the Lloyd's Market Association, has an impressive pedigree, but will his zeal and skills be enough to drive through the market reforms needed? Emma Jones talks to the man

eople are expecting great things from David Gittings. He has barely settled into the tenth floor office vacated by Simon Sperryn and already he is being hailed in some quarters as "an activist" and "the right man at the right time".

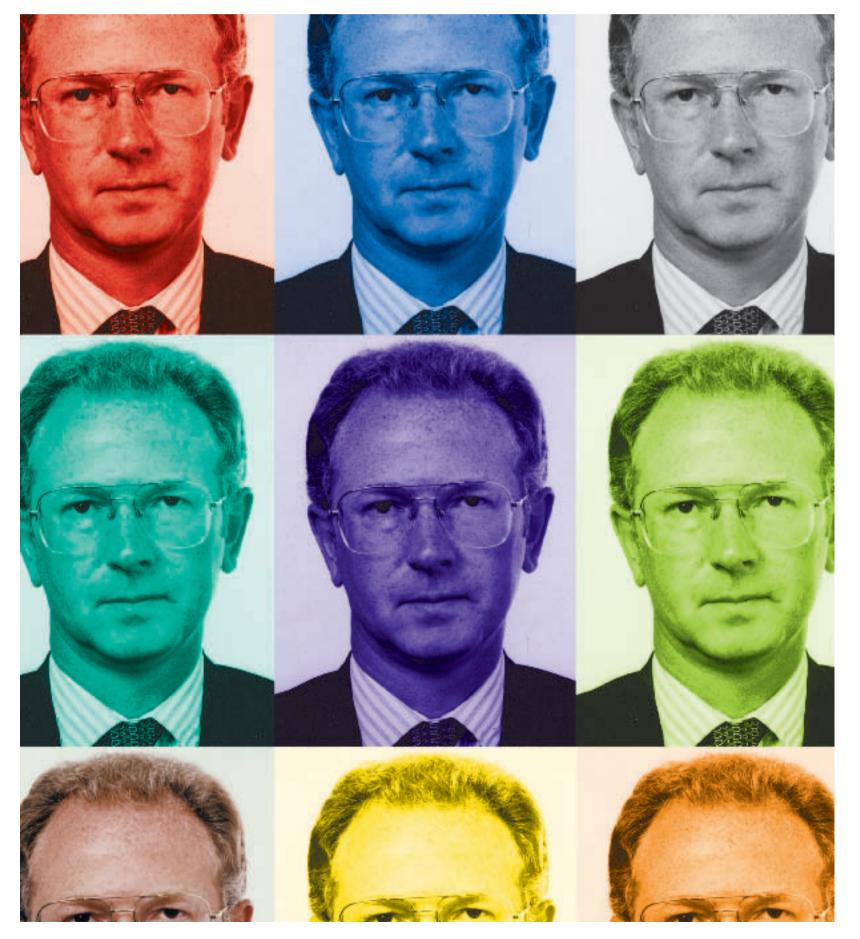
High praise indeed, but a glance at his CV would suggest that the former barrister has a career distinguished enough on which to hang it. He has, after all, sat at some of the top tables in the insurance and financial world.

From 1995 to 2002 Gittings was director of regulation at Lloyd's, prior to which, he held various senior positions at the London Stock Exchange and at the Securities and Futures Authority.

He was a member of both Lloyd's Regulatory Board and Lloyd's Market Board and a founder member of the board of the General Insurance Standards Council.

Add to that his time in the market at Wellington Underwriting, his chairmanship of the Lloyd's Market Association (LMA) professional standards committee and his role in helping to set up one of the first City regulators, which ultimately →

'A tremendous strength that we have is the



number of market practitioners who give up time to participate in the LMA's work'

→ became the FSA, and you begin to understand why he is regarded in such high esteem.

Profile

Though when meeting Gittings for the first time, he appears unaffected by the weight of expectation and the pressure that this current job can bring.

"The first job I ever did was handling criminal injury compensation claims in Glasgow so there are very few things that faze me," he says.

"I've also been around in the Lloyd's market for quite a long time now, 12 years or so, and I have also been around the financial services market in the City for a lot longer than that – over 20 years. So, I think I am able to put what I see happening in Lloyd's into a broader perspective."

You can't help but feel that the role of chief executive was made for Gittings. As one senior industry figure puts it: "He is the ideal candidate and the man for the moment."

With that in mind, it comes as no surprise, despite a word of caution that he is not in a position to talk about the LMA's priorities having only been in the role for over eight weeks, that he is forthright on how he plans to make his mark.

Respected and influential

"I would like the LMA to be regarded as respected and influential, and being influential doesn't necessarily mean shouting the loudest. I would like the LMA to be regarded as an organisation that can bring the various parts of the market together in a co-operative and constructive way.

"It is our job to articulate the consensus and represent the views of the guys running those businesses."

Certain quarters of the market have accused the LMA in the past of being "vacuous". Some even go so far as to say that it is time for the LMA to work out what its agenda is so the market can take back the lead from Lloyd's in shaping change.

Gittings is not oblivious to the confusion that exists over who is doing what and who is driving the agenda, particularly on business process reform.

He says: "One of the most useful things the LMA can do right now is to work towards bringing more clarity to that [situation], contributing towards that and the views of the guys who have got to carry on doing the business throughout this while implementing business process reform, and actually to look forwards not just at what is already going on." He is already in phase two of a threepronged action plan to achieve that aim. Phase one was an intensive two-month information gathering and fact finding mission, where, by his own admission, he tried to get "under the skin" of those doing business at Lloyd's and find out what they thought about life.





'I would like the LMA to be regarded as respected and influential, and being influential doesn't necessarily mean shouting the loudest'

Phase two, he says, is about articulating what the LMA is all about, what it is currently doing, what issues it is currently addressing, and what outcomes it is currently looking for. "For the first time I want to actually make



available to all of our stakeholders what the LMA is doing. So that will include everything, not only on the market reform front, but on risk capital, professional standards and regulation.

"I want to have a document that is freely available to anyone who wishes to view it by which our progress can be judged, because I firmly believe we will be judged by what we do and not what we say," Gittings insists.

That document is expected to be made available by the end of April and from then Gittings is determined to deliver against those work streams.

"The market will be able to see what we are about. The broking community, the company market, the Corporation and the FSA will be able to pick something up and see what the LMA is doing, and if we are not doing what the market wants us to be engaged in then we will change what we are doing because they are the ones setting our agenda."

Operational reform

So what does he see as the key areas where the LMA can add value?

The first, but not necessarily the most important according to Gittings, is to continue the work on operational reform and in particular electronic placing. He sees that as the "next major building block" in the market's drive towards business process reform.

It is fair to say that operational reform has taken its hold on a market once resentful of change in any form. The market's progress is so distinct that Gittings is quick to sound a word of warning.

"As an association and as a market we have to be careful not to focus all our attention on one set of issues because there are a number of other things going on around us at the same time. There are other things coming on the horizon that we mustn't lose sight of."

According to the chief executive, these are risk management, professional standards and capital issues, such as Solvency II.

Decline in talent

Combine those with the worrying decline in talent in the claim's arena and there is much for Gittings and his team to do.

In order to achieve those, he has already made some organisational changes to the LMA to put it in better stead to align the organisation with the issues that he thinks need to be addressed.

Gittings has included a new head of financial policy taken directly from the corporation, who will lead the association's line on matters such as Solvency II. Another important element to the LMA's mission to achieve change is what Gittings calls the LMA's "unsung strength". "A tremendous strength that we have is the number of market practitioners who give up time to participate in LMA's work in those areas - hundreds of underwriters and claims people who freely give up their time. That's the unsung strength of the LMA because there is much of that going on behind the scenes," he explains. People may be expecting great things from David Gittings, and it is clear he is fit

for purpose. But, among the respect and praise being heaped on his shoulders, he is keen to point out that to achieve what everyone wants to achieve – a profitable and well regulated marketplace – then the responsibility of reform lies on everyone's shoulders.

"The LMA has a major contribution to make, but so does the IUA and the LMBC, the Lloyd's Corporation, the managing agents and brokers themselves, and of course the underwriters. Everybody has to contribute to this. My sense is that the willingness is there, but we have to keep driving it through." IT





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30 Brokers' Listings

A-Z Listings Brokers

AAA Insurance & Reinsurance Brokers

6 Gracechurch Street London EC3V OAT Tel: 020 7220 8000 Fax: 020 7220 8001 Main lines of business: Energy

Alec Finch (London)

Suite 2/5 3 Minster Court Mincing Lane London EC3R 7DD Tel: 020 7556 7784 Fax: 020 7556 7446 Website: www.alecfinchlondon.com Email: chrisl@aflondon.co.uk Main lines of business: General insurance

Alsford Page & Gems

Minories House 2-5 Minories London EC3N 1BJ Tel: 020 7456 0500 Fax: 020 7456 0600 Website: www.apg.net Main lines of business: Marine and non-marine reinsurance

Alston Gayler & Co

Bankside House 107-112 Leadenhall Street London EC3A 4DA Tel: 020 7626 5252 Fax: 020 7626 5030 Email: alston@agcover.co.uk Main lines of business: Marine and reinsurance

Alwen Hough Johnson

2 Minster Court Mincing Lane London EC3R 7BB Tel: 020 7398 2600 Fax: 020 7623 8940 Aon Re Italia (group member of Aon) Via Andrea Ponti 8/10 20143 Milan Tel: +39 02 818 02 237 Fax: +39 02 818 02 803 Website: www.aon.com Main lines of business: Lloyd's Broker

ARB International

The Matrix 9 Aldgate High Street London EC3N 1AH Tel: 020 7377 0123 Fax: 020 7377 2738 Main lines of business: Marine; hull; cargo; international reinsurance; property

Arthur J Gallagher

9 Alie Street London E1 8DE Tel: 020 7204 6000 Fax: 020 7204 6001 Website: www.ajg.com Main lines of business: All classes of aviation; marine; non-marine; and reinsurance

Bafo Brokers A/S

PO Box 1344 Vika O113 Oslo Norway Tel: +47 23 11 35 50 Fax: +47 22 83 33 85 Website: www.bafo.no Main lines of business: Specific and targeted insurance solutions

BDB

24B Lime Street London EC3M 7HR Tel: 020 7390 6700 Fax: 020 7390 6711 Website: www.bdbltd.co.uk Main lines of business: Personal and commercial

Beach & Associates



55 King William Street London EC4R 9AD Tel: 020 7283 6222 Fax: 020 7283 8222 Website: www.bellandclements.com Main lines of business: Mostly USA and international; small property, liability and transportation, plus large property; underwriting management

Benfield Asia Pte

80 Raffles Place 42-01 UOB Plaza 1 Singapore 48624 Tel: +65 6532 7797 Fax: +65 6532 0081/82 Website: www.benfieldgroup.com Main lines of business: Reinsurance; global property and casualty; retro; marine; corporate finance

Website: www.benfieldgroup.com Main lines of business:

Reinsurance; global property and casualty retro; marine; corporate finance

Bennett Gould & Partners

15 St Helen's Place London EC3A 6DE Tel: 020 7588 8052 Fax: 020 7588 5507 Website: www.bgpltd.com Email: info@bgpltd.com Main lines of business: Liabilities; commercial combined; material damage; composite panel; ASU; Travel; PA; professional indemnity; property owners; wholesale; household.

Berry Palmer & Lyle

150 Leadenhall Street London EC3V 4TE Tel: 020 7375 9600

Website: www.ahjltd.co.uk Main lines of business: Non-marine and marine reinsurance treaty

Aon

8 Devonshire Square London EC2M 4PL Tel: 020 7623 5500 Fax: 020 7621 1511 Website: www.aon.co.uk Main lines of business: All major classes; risk management and human capital consulting Suite 700 79 Wellington Street West TD Waterhouse Tower P.O. Box 76 Toronto, Ontario M5K 1E7 Tel: +1 416 368 9680 Fax: +1 416 368 9041 Website: www.beachandassociates.com Main lines of business: Reinsurance for directors' and officers'; errors and omissions liability; US workers' compensation; property; energy and casualty; UK general liability; employers' liability Bell & Clements Benfield Paris

11 rue Scribe 75009 Paris Tel: +33 1 44 63 13 00 Fax: +33 1 42 81 45 26 Website: www.benfieldgroup.com Main lines of business: All lines, mainly property and casualty

Benfield Group 55 Bishopsgate London EC2N 3BD Tel: 020 7578 7000 Fax: 020 7578 7001 Fax: 020 7929 4499 Website: www.bpl-global.com Main lines of business: Trade credit and political risk insurance and reinsurance

Besso 8-11 Crescent London EC3N 2LY Tel: 020 7480 1000 Fax: 020 7480 1280 Website: www.besso.co.uk Main lines of business: Aviation; marine; non-marine; ART; property; casualty;

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BF Lorenzetti & Associates

Place Mercantile - Suite 2200 2001 McGill College Ave Montreal Quebec Tel: +1 514 843 3632 Fax: +1 514 843 3842 Website: www.bfl87.ca Main lines of business: Casualty, property and motor insurance

BISYS Hanleigh

Suite 153, 1 Paragon Drive Montvale New Jersey 07645 Tel: +1 201 505 1050 Fax: +1 201 505 1051 Website: www.bisysinsurance.com Main lines of business: Corporate, entertainment, and sports risks, high limit disability, personal accident, special risk contingency

Bloemers & Partners

Room 783 1 Lime Street London EC3M 7HA Tel: 020 7256 3460 Fax: 020 7626 6678 Website: www.bloemers.com Main lines of business: Financial institutions, professional indemnity; directors' and officers' liability; public/product liability, professional sports persons PA

BMS Group

One America Square London EC3N 2LS Tel: +44 (0)20 7480 7288 Fax: +44 (0)20 7488 9837 Website: www.bmsgroup.com Main lines of business: International insurance and reinsurance, North American insurance and reinsurance, North American insurance and reinsurance, London market reinsurance, facultative insurance and reinsurance, binding authorities and market facilities, marine insurance and reinsurance worldwide, US primary casualty and lead umbrella, creditor insurance (banking and finance industry), insurance for ship and aircraft financiers.

Bowood Partners

33 Lombard Street London EC3V 9BQ Tel: 020 7397 4400 Fax: 020 7397 4444 Website: www.bowood.co.uk Main lines of business: Commercial and personal lines; programmes for pollution and catastrophe

The Broker Network & London Markets

BNLM 3rd Floor 107 Fenchurch Street London EC3M 5JF Tel: 01423 554106 Fax: 0207 8167201 Website: www.brokernetwork.co.uk Main lines of business: All classes

Butcher Robinson & Staples International Collegiate House

9 St Thomas Street London SE1 9RY Tel: 020 7407 0626 Fax: 020 7407 1076 Website: www.brasil.co.uk Main lines of business: Financial institutions; special risks; travel; accident and health

Butcher Robinson & Staples Marine

Collegiate House 9 St Thomas Street London SE1 9RY Tel: 020 7407 0626 Fax: 020 7407 1076 Website: www.hmhlimited.co.uk Main lines of business: Marine and related

Camberford Law London Market

2 Royal Exchange London EC3V 3DG Tel: 020 8315 5000 Fax: 020 8460 2118 Website: www.camberford-law.com Main lines of business: Commercial insurance and financial services

Carroll & Partners

2 White Lion Court Cornhill London EC3V 3NP Tel: 020 7623 2228 Fax: 020 7283 7181 Main lines of business: Commercial property and casualty

CBC UK

Mansell Court 69 Mansell Street London E1 8AN Tel: 020 7265 5600 Fax: 020 7702 4784 Website: www.cbcuk.co.uk Main lines of business: Risk management; motor; professional liability; director and officers' liability; property and casualty; international/global; schemes/affinity groups; audit and consultancy

Chesterfield Insurance Brokers

St Clare House 30-33 Minories London EC3N 1DD Tel: 020 7481 1683 Fax: 020 7488 1919 Website: www.chesterfieldgroup.com Main Lines of Business: All classes of non-marine insurances and reinsurance; risk management Personal accident and terriorism

CJ Coleman & Co

Portsoken House 155 Minories London EC3N 1BT Tel: 020 7488 2211 Fax: 020 7488 4436 Website: www.cj-coleman.co.uk Main lines of business: Professional liability and reinsurance

CKRe

1st Floor Valiant House 4-10 Heneage Lane London EC3A 5DQ Tel: 020 7929 7036 Fax: 020 7626 1891 Website: www.ckre.co.uk Main lines of business: International reinsurance for emerging economies

Clegg Gifford & Company

7 Eastern Road Romford Essex RM1 3NH Tel: 01708 729500 Fax: 01708 729501 Website: www.cglloyds.co.uk Main lines of business: All classes of retail and wholesale broking

COBRA London Markets

110 Fenchurch Street London EC3M 5JT Tel: 020 7204 0014 Fax: 020 7204 0019/20

Cogent Resources

50 Fenchurch Street, London, EC3M 3JY Tel: 020 7702 3571 Fax: 020 7702 0154 Website: www.cogentresources.com Main lines of business: Insurance and reinsurance

Colemont Insurance Brokers

4th Floor Lombard Court 36 Gracechurch Street London EC3V OBT Tel No: 0207 621 8560 Fax No: 0207 621 8561 Website: www.colemont.co.uk Main lines of business: Property and casualty; niche specialities; marine, aviation and treaty reinsurance

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CityNet Insurance Brokers

Monmouth House 2nd Floor 40 Artillery Lane London E1 7LS Tel: 020 7392 2320 Fax: 020 7426 0716 Main lines of business: 6 Alie Street London E1 8DD Tel: 020 7204 8350 Fax: 020 7204 8351 Main lines of business: Mainly employers', public, products and pollution liability insurance; specializing in the Irish and UK markets (wholesale business only)

Contractsure

9-13 Fenchurch Buildings Fenchurch Street London EC3M 5HR

Brokers' Listings

Tel: 020 7709 1366 Fax: 020 7709 1367 Website: www.contractsure.co.uk Main line of business: Professional indemnity

Cooper Gay & Co

52 Leadenhall Street London EC3A 2EB Tel: 020 7480 7322 Fax: 020 7481 4695 Website: www.coopergay.com Main lines of business: Composite insurance and reinsurance

Corrie Bauckham Batts

Suite 405 New London House 101 Back Church Lane London E1 1LU Tel: 020 7895 6500 Fax: 020 7488 4159 Main lines of business: US binding authorities, commercial and personal lines

COSCO (Hong Kong) Insurance Brokers

Room 4701, COSCO Tower 183 Queen's Road Hong Kong Tel: +852 2809 6711 Fax: +852 2547 2180 Main lines of business:

Cosmos Risk Solutions

3rd Floor Minories House 2-5 Minories London EC3N 1BJ Tel: 020 7335 1001 Fax: 020 7335 1002 Website: www.cosmos-rs.co.uk Main lines of business: Marine; liability; motor; travel; professional indemnity

Craven and Partners

Corn Exchange 55 Mark Lane London EC3R 7NR Tel: 020 7481 1641 Fax: 020 7553 5800 Website: www.craven.co.uk Main lines of business: Marine hull and machinery; cargo, protection and indemnity; marine liabilities; miscellaneous marine; energy and transportation binding authorities.

Crescent Global Services

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7-17 Jewry Street London EC3N 2EX Tel: 020 7488 4554 Fax: 020 7481 1406 Website: www.crsreins.com/ Main lines of business: Marine, non-marine, London reinsurance, professional risks

Dashwood Brewer & Phipps

Independent House 7 Cutler Street London F1 7DI Tel: 020 7626 3711 Fax: 020 7283 4175 Main lines of business: International reinsurance; marine; aviation; property

Denis M Clayton & Co

(trading as Towers Perrin Claytons) Landmark House

69 Leadenhall Street London EC3A 2DB Tel: 020 7480 6410 Fax: 020 7488 9022 Website: www.towersperrin.com/reinsurance/clavtons/ Main lines of business: Reinsurance; North American binding authorities

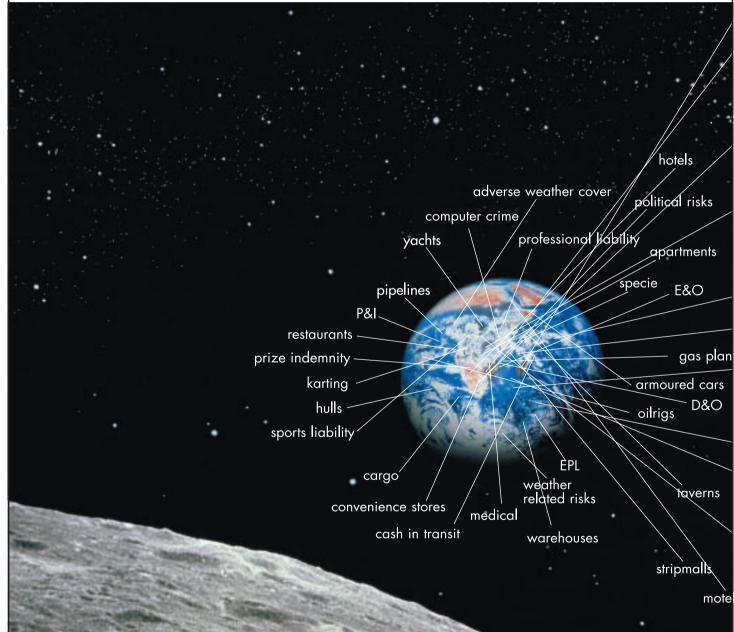
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Website: www.crescentglobal.com Main lines of business Reinsurance and speciality

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St Clare House 30-33 The Minories London EC3N 1PE Tel: 020 7977 5700 Fax: 020 7702 9276 Website: www.cspinsurance.com Main lines of business: Travel, accident and health, employee benefits, motorsports, war and terrorism, special risks and

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Montreal Quebec H3A 2ZA Tel: 1 514 849 4992 Fax: 1 514 849 9443 Website: www.elliottsr.com Main lines of business: Speciality commercial insurance

ESR Insurance Services

7th Floor, Ibex House 42-47 Minories London EC3N 1DY Tel: 020 7680 8756 Fax: 020 7680 8701 Website: www.esrinsurance.co.uk Main lines of business: Specialist financial risk, entertainment and leisure.

FirstCity Partnership

13-15 Folgate Street London E1 6BX Tel: 020 7247 6595 Fax: 020 7410 4818 Website: www.firstcity.com Main lines of business: Professional indemnity; directors' and officers'; crime; trade and political risk; claims and risk management; ART; financial services risk; reinsurance

FP Marine Risks Ltd

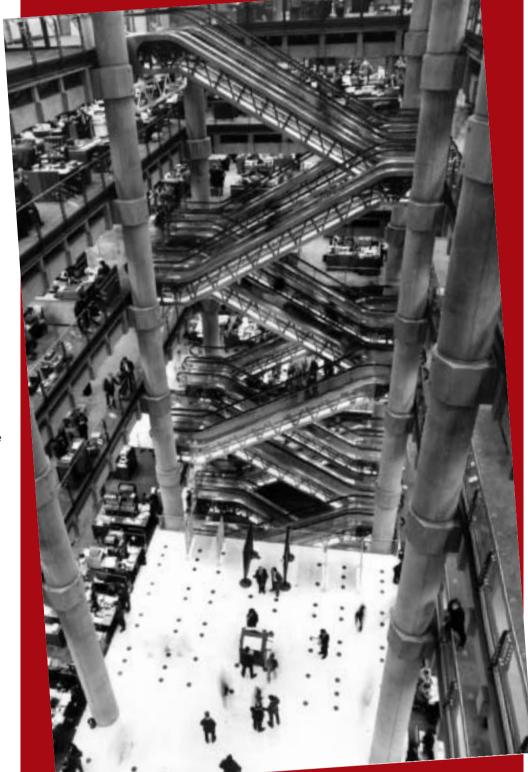
4th Floor 5 Royal Exchange Buildings London EC3V 3NL Tel: 020 7397 4920 Fax: 020 7397 4921 Website: www.fp-marine.com Main lines of business: Marine and war

Genavco Insurance

3rd Floor 24b Lime Street London EC3M 7HJ Tel: 020 7626 5747 Fax: 020 7626 5636 Main lines of business: Insurance and risk management for retail businesses, legal profession and property owners' sector

Giles Insurance Brokers

36 Gracechurch Street London EC3V OBT Tel: 020 7220 4930 Fax: 070 400 9411 Website: www.thebroker.co.uk Main lines of business: Professional indemnity, motor trade, project risks



71 Fenchurch Street London EC3M 4BR Tel: 020 7548 9700 Fax: 020 7548 9701 Website: www.glencairngroup.com Main lines of business: Professional indemnity, directors' and officers', property, casualty, treaty, contingency, political risks, cargo, accident and health, life and affinity

Gresham Insurance Brokers

100 Fenchurch Street, London EC3M 5JD Tel: 020 7680 6400 Fax: 020 7680 6480 Website: www.greshamonline.net Main lines of business: Special risks; non-marine; property and liability risks

Griffiths & Armour Global Risks Ltd

145 Leadenhall Street London EC3V 4QT Tel: 020 7090 1106 Fax: 020 7090 1101 Website: www.griffithsandarmour.com Main lines of business: Professional risks

Grimme Butcher Jones

Suite 2.07 New Loom House 101 Back Church Lane London E1 1LU Tel: 020 7264 0420 Fax: 020 7481 2156 Main lines of business: Aviation

Grosvenor Brokers

20 St Dunstan's Hill London EC3R 8HL Tel: 020 7337 6804 Fax: 020 7337 6828 Website: www.grosvenorbrokers.com Main lines of business: Professional indemnity

Groupe Eyssautier

37-39 rue de la Bienfaisance Paris 75008 Tel: +33 1 44 82 1060 Fax: +33 1 42 36 1890 Website: www.groupe-eyssautier.com Main lines of business: International marine and transport

Guest Krieger

68 Cornhill London EC3V 3QX Tel: 020 7283 6644 Fax: 020 7623 7548 Website: www.guestkrieger.com Main lines of business: International non-marine and marine risk

Harman Kemp North America

110 Fenchurch Street London EC3M 5NA Tel: 020 7782 0537 Fax: 020 7782 0538 Website: www.hknal.com Main lines of business: Personal lines; commercial property; casualty; inland marine; and professional liability

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110 Fenchurch Street London

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FC3M 5NA Tel: 020 7782 0060

Fax: 020 7782 0059 Website: www.hwsltd.com Main lines of business: Property and casualty reinsurance; US/UK/Italy/France binding authorities; and other related open market business

Hart Owens Group

Lound Hall Lound Side Sheffield South Yorkshire S35 2UR Tel: 0114 246 9696 Fax: 0114 240 2121 Website: www.hart-owens.com Main lines of business: All classes

Hayward Aviation Limited

Harling House 47-51 Great Suffolk Street London SE1 OBS Tel: 020 7902 7800 Fax: 020 7928 8040 Website: www.haywards.net Main lines of business Specialist general aviation broker primarily providing insurance services to general aviation and helicopter clients, including placement of non-aviation risks

Heath Lambert

65 Friary Court **Crutched Friars** London EC3N 2NP Tel: 020 7560 3000 Fax: 020 7560 3231 Website: www.heathlambert.com Main lines of business: Aviation; ART; cargo; casualty; construction; credit: cyber risks; directors' and officers'; energy; marine; high net worth; fine art and specie; political risk; reinsurance

Hooper Dolan Insurances

31 The Mall Waterford Ireland Tel: +353 51 860630 Fax: +353 51 860699 Website: www.hooperdolan.ie Main lines of business: Commercial liability; property; professional indemnity

Houlder Insurance Services

Cutlers Exchange 123 Houndsditch London EC3A 7PQ Tel: 020 7870 4200 Fax: 020 7623 9464 Website: www.houlder.co.uk Main lines of business

4th Floor **110 Fenchurch Street** London EC3M 5JT Tel: 020 7481 6111 Fax: 020 7481 6112 Website: www.abs805.com Main lines of business: Reinsurance - marine, aviation; space

HSBC Insurance Brokers

Bishops Court 27-33 Artillery Lane London E1 7LP Tel: 020 7247 5433 Fax: 020 7377 2139 www.insurancebrokers.hsbc.com Main lines of business: Accident and health; aviation; cargo; marine; professional indemnity; reinsurance

HW Wood

The Baltic Exchange 38 St Mary Axe London EC3A 8BH Tel: 020 7398 9000 Fax: 020 7398 9001 Website: www.hwint.com Main lines of business: UK and international property owners; UK commercial retail: international retail and wholesale; fine art and specie; marine (hull and cargo); international construction

Integro Insurance Brokers

81 Gracechurch Street London EC3V OAU Tel: 020 7204 8500 Fax: 020 7204 8501 Website: www.integroltd.com/ Main lines of business: Errors and omissions; medical malpractice; political risk/terrorism; property/casualty;aerospace/aviation; directors and officers liability/financial institutions; reinsurance

International Professional Risks

Boundary House 7-17 Jewry Street London EC3N 2HP Tel: 020 7488 4144 Fax: 020 7488 3373 Website: www.iprins.com Main lines of business: Professional Indemnity, directors' and officers' liability

International Risk Solutions

Suite 408 150 Minories London EC3N 1LS Tel: 020 7264 2070 Fax: 020 7264 2067

risks'; buildings and contents; business interruption; fine art and specie risks; political risk/sabotage and terrorism; plant and machinery; computers; stock; public and products liability; employers liability; property owners liability; fidelity credit insurance; personal liability; annual travel; private medical; farms and estates: marine cargo: aviation: bloodstock/livestock: motor contingency; cancellation/abandonment

James Steele (Insurance)

52 Leadenhall Street London EC3A 2EB Tel: 020 7480 7322 Fax: 020 7481 4695 Website: www.coopergay.com Main lines of business: Yacht

JB Boda & Co (UK)

3rd Floor New London House **6 London Street** London EC3R 7LO Tel: 020 7488 1236 Fax: 020 7488 4942 Email: jbboda@jbbodauk.com Website: www.jbboda.net Main lines of business: Insurance and reinsurance

JK Buckenham Bevis Marks House

24 Bevis Marks LONDON

EC3A 7JB Tel: 020 7337 1600 Fax: 020 7337 1601 Website: www.jkb.co.uk Main lines of business: Facultative and treaty reinsurance (all classes); product enhancement and extended warranty; marine and nonmarine insurance

LT Corporate Risk

1st Floor, Lloyds Chambers **1 Portsoken Street** London E1 8LN Tel: 020 7309 8100 Fax: 020 7309 8190 Website: www.jltgroup.com Main lines of business: Risk and insurance

JLT Reinsurance Brokers

(trading as JLT Re) 1 America Square London EC3N 2JL Telephone: 020 7466 1300 Fax: 020 7466 1470 Website: www.jltre.com Main lines of business: Reinsurance broking and consulting

JLT Risk Solutions

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Bevis Marks House 24 Bevis Marks London EC3A 7JB Tel: 020 7623 3806 Fax: 020 7623 3807 Website: www.howdenins.co.uk Main lines of business: Directors' and officers' liability; professional indemnity, crime, property

HRH Reinsurance Brokers

Main lines of business: Treaty and facultative reinsurance

James Hampden Insurance Brokers Bury House 31 Bury Street London EC3R 5AR Tel: 020 7398 8080 Fax: 020 7398 8081 Website: www.jameshampden.com Main lines of business: Directors' and officers' professional indemnity; bankers

blanket bond, personal accident and sickness; medical malpractice; general/professional liability; property 'All 100% compensation guaranteed, no deductions from the claim

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Brokers' Listings

Fax: 020 7528 4500 Website: www.jltgroup.com Main lines of business: Risk and insurance

John B Collins Associates (UK)

11 th Floor **1 Minster Court** Mincing Lane London EC3R 7AA Tel: 020 7220 8900 Fax: 020 7220 8901 Website: www.jbcollins.com Main lines of business: Property catastrophe, professional liability

John Bannerman

Peek House 20 Eastcheap London EC3M 1EB Tel: 020 7929 3400 Fax: 020 7929 3600 Website: www.johnbannerman.com Main lines of business: Professional indemnity; employers' liability

John Holman & Sons

Ibex House 42-47 Minories London EC3N 1DY Tel: 020 7977 8200 Fax: 020 7977 8201 Website: www.holmans.co.uk

Main lines of business: General and reinsurance; fleet; marine; professional indemnity; special risks; warranty; pensions

Kite Warren & Wilson

19-21 Great Tower Street London EC3R 5AR Tel: 020 7929 5555 Fax: 020 7929 6666 Website: www.kwwltd.com Main lines of business: Marine and terrorism; special risks including personal accident, contingency, bonds and credit; political risks also trucking and structured risks

Kinetic Insurance Brokers

First Floor 24 Lime Street London EC3M 7HS Tel: 020 7283 9142 Fax: 020 7283 8964 Website: www.kineticbrokers.com Main lines of business: Accident and health; contingency; property; specialty and sports

LIBG

Wigham House Wakering Road Barking Essex IG11 8PL Tel: 0208 557 2300 Fax: 020 7557 2430

Website: www.larkinsurance.co.uk Main lines of business: Household; overseas homes; thatched homes; motor; musical instruments; commercial property and liability; motor fleet; life; pensions and investments; private medical

Lockton Companies International

Lockton Companies International Ltd 6 Bevis Marks London EC3A 7AF Tel: 020 7933 0000 Fax: 020 7933 0915 Website: www.alexanderforbes.co.uk Main lines of business: Professional indemnity, accident, health, sports, aviation, energy, marine, political and credit risks, property

London Market Insurance Brokers

3 Minster Court Mincing Lane London EC3R 7DD Tel: 020 7617 4740 Fax: 020 7617 4754 Website: www.lmib.co.uk Main lines of business: Marine; professional indemnity; casualty; property

London Special Risks

3rd Floor **Minster House** 42 Mincing Lane London EC3R 7AE Tel: 020 7459 9200 Fax: 020 7459 9300 Website: www.londonspecialrisks.com Main lines of business: Global marine

LPH Pitman

17 Tokenhouse Yard London EC2R 7AS Tel: 020 7505 0505 Fax: 020 7283 9859 Website: www.lphpitman.co.uk Main lines of business: Aviation; reinsurance; and professional indemnity

Lucas Fettes & Partners (London)

22, Rathbone Street, London W1T 1LA Tel: 020 7413 0999 Fax: 020 7631 0058 Main lines of business: All classes

Marine Aviation & General (London)

10 Eastcheap London EC3M 1AJ Tel: 020 7398 4010 Fax: 020 7398 4011

Tower Place London EC3R 5BU Tel: 020 7357 1000 Fax: 020 7929 2705 Website: www.marsh.co.uk Main lines of business: All major classes

Meridian Risk Solutions

Valiant House 4-10 Heneage Lane London EC3A 5DQ Tel: 020 7648 5177 Fax: 020 7623 6868 Main lines of business: Marine; energy

Miles Smith Broking

Birchin Court 20 Birchin Lane London EC3V 9DU Tel: 0207 283 0040 Fax: 0207 220 0860 Main lines of business: UK commercial industrial; schemes; affinity

Miller Insurance Services

Dawson House **5 Jewry Street** London EC3N 2PJ Tel: 020 7488 2345 Fax: 020 7410 2757 Website: www.miller-insurance.com Main lines of business: Consulting services; commercial contingency; energy; financial institutions; marine; motor fleet; personal accident; medical; political risk; trade finance; professional liabilities; programmes and facilities; property liability and construction; reinsurance and science and technology

Nausch Hogan Murray

11-13 Crosswall London EC3N 2JY Tel: 020 7481 4161 Fax: 020 7702 1719 Website: www.nhmurray.com Main lines of business: Energy; marine; non-marine; casualty

Newman Martin and Buchan

NMB House 17 Bevis Marks London EC3A 7LN Tel: 020 7648 8800 Fax: 020 7648 8890 Website: www.nmbinsurance.com Main lines of business: Energy, marine, property and casualty, non marine and reinsurance

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Market Insurance Brokers

107 Fenchurch Street London EC3M 5JF Tel: 020 7264 1100 Fax: 020 7264 1111 Website: www.mib.co.uk Main lines of business: Insurance and reinsurance

Marsh

NCG Professional Risks 32 Lombard Street London EC3V 9BQ Tel: 020 7283 2393 Fax: 020 7220 4199 Website: www.ncgpi.co.uk Main lines of business: Professional indemnity, personal accident

NIB (UK) **110 Fenchurch Street**

London EC3M 5JT Tel: 020 7488 4696

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Brokers' Listings

Fax: 020 7480 5895

Main lines of business: Professional liability; reinsurance; property; casualty; yacht and marine

Norman Butcher and Jones

NBJ House 2 Southlands Road Bromley Kent **BR2 90P** Tel: 020 7337 4060 Fax: 020 7337 4061 Website: www.nbj.co.uk Main lines of business: Aviation, professional liabilities, sport leisure and entertainment

OAMPS Insurance Brokers

40 Lime Street London EC3M 7AW Tel: 0207 929 6880 Fax: 0207 929 6889 Website: www.fairmontinsure.com Main lines of business Professional Indemnity, directors' and officers' liability, yacht and motorsport

Oval

33 Lombard Street London EC3V 9BQ Tel: 020 7398 1000 Fax: 020 7398 1400 Website: www.lochainpatrick.co.uk Main lines of business Cargo; marine; contingency risk; marine liabilities; war risks

Oxygen Insurance Brokers

34 Lime Street London EC3M 7AJ Tel: 0870 114 2643 Fax: 0870 114 2644 Website: www.oxygeninsurance.com

Paragon International Insurance Brokers

140 Leadenhall Street London EC3V 4QT Tel: 020 7280 8200 Fax: 020 7280 8270 Website: www.paragonbrokers.com Main lines of business: Professional liability; directors' and officers' liability; property

Park London Limited

85 Gracechurch Street London EC3V OAA Tel: 020 7309 8900 Fax: 020 7309 6150 Website: www.parklondon.com Main line of business: Non-marine and accident health and life reinsurance accident and health and property insurance

London EC3M 5BA Tel 0207 648 7400 Fax 0207 648 7401 www.paulnapierlimited.co.uk Main lines of business: Professional indemnity; directors and officers; liability Price Forbes & Partners

6th floor

2 Minster Court **Mincing Lane** London EC3R 7PD Tel: 020 7204 8400 Fax: 020 7204 8404 Website: www.priceforbes.com Main lines of business: Property and casualty, power, energy and construction marine - all classes

Priest & Co

2nd Floor **Pantile House Newlands Shopping Centre** Witham **CM8 2AP** Tel: 01376 518 118 Fax: 01376 521 078 Main lines of business: Commercial; marine; property and liabilities

Primary Group Intermediary Services

One America Square 17 Crosswall London EC3N 2LB Tel: 020 7335 7300 Fax: 020 7335 7301 Website: www.monumentinsurance.co.uk Main lines of business: Property and casualty, accident and disability, motor

PWS International

52 Minories London EC3N 1JJ Tel: 020 7480 6622 Fax: 020 7283 0520 Website: www.pwsint.co.uk Main lines of business: International treaty and facultative reinsurance

PYV

10 St Mary at Hill London EC3R 8EE Tel: 020 7626 6789 Fax: 020 7626 6567 Website: www.pyv.co.uk Main lines of business: Professional Indemnity; directors' and officers' liability; employment practice liability, warranty and indemnity and office combined

Ramon International Insurance Brokers **3rd Floor**

London EC3R 8HN Tel: 020 7626 4448 Fax: 020 7626 4420 Main lines of business: Personal accident; property and casualty; motor and fine art

Rattner MacKenzie

Walsingham House 35 Seething Lane London EC3N 4AH Tel: 020 7480 5511 Fax: 020 7481 3616 Main lines of business: professional liability; accident and health; kidnap and ransom; medical; property; aviation; trade credit and political risk

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Staple Hall **Stone House Court** London EC3A 7NP Tel: 020 7621 1263 Fax: 020 7623 6175 Website: www.rfib.co.uk Main lines of business: UK commercial; financial and professional risk; marine and non-marine reinsurance

RIB Reinsurance International Brokers Spa

Corso di Porta Romana 122 20122 Milan Italy

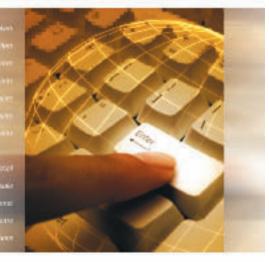
Tel: +39 02 584711 Fax: +39 02 58471247 Website: www.ribgroup.com Main lines of business: Property, marine, liability, construction

RK Carvill & Co

St Helen's 1 Undershaft London EC3A 8JT Tel: 020 7929 2800 Fax: 020 7929 1604 Website: www.carvill.com Main lines of business: North American specialty casualty treaty; North American property catastrophe treaty; North American property risk and pro rata treaty; London market casualty and property treaty; London market property catastrophe treaty; London market property risk and pro rata reinsurance; marine and energy reinsurance; North American and UK binders; capital markets products; stop loss reinsurance; finite reinsurance; industry loss warranty business

RK Harrison Insurance Brokers

52 Leadenhall Street London EC3A 2BJ Tel: 020 7456 9300 Fax: 020 7456 9399 Website: www.rkharrison.com Main lines of business: Casualty; energy; political risks and credit; private clients and fine art; property; reinsurance; schemes; UK commercial



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Parker Norfolk & Partners

Norway Chambers Weavers Lane Sudbury Suffolk CO10 2EZ Tel: 01787 379 937 Fax: 01787 375 528 Main lines of business: Wholesale; motor fleet

Paul Napier 4th Floor **120 Fenchurch Street**

24 Creechurch Lane London EC3A 5EH Tel: 020 7369 0250 Fax: 020 7369 2050 Website: www.ramon.co.uk Main lines of business:

Marine hull and cargo; professional indemnity; general non-marine; commercial and personal lines; specialist areas include credit; export credit; and political risks and surety bonds

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RL Davison & Co Ltd

Bury House 31 Bury Street London EC3A 5AH Tel: 020 7816 9876 Fax: 020 7816 9880 Website: www.rldavison.co.uk Main lines of business: Motor fleet; combined liability; commercial property; goods in transit; reinsurance; UK and international

Robertson Taylor Insurance Brokers

33 Harbour Exchange Square London E14 9GG Tel: 020 7510 1234 Fax: 020 7510 1134 Email: enquiries@rtib.co.uk Website: www.robertson-taylor.co.uk Main lines of business: Music and film industry

Ropner Insurance Services

Boundary House 7-17 Jewry Street London EC3N 2HP Tel: 020 7488 4533 Fax: 020 7481 0830 Main lines of business: Marine; cargo; and non-marine

SBJ

One Hundred Whitechapel London E1 1JG Tel: 020 7816 2000 Fax: 020 7816 2429 Website: www.sbjgroup.co.uk Main lines of business: International division offering wholesale and consultancy insurance

Seascope Insurance Services

57 Mansell Street London E1 8AN Tel: 020 7488 3288 Fax: 020 7481 4499 Website: www.seains.com Main lines of business: Shipping

Senior Wright

Boundary House 7-17 Jewry Street London EC3N 2EX Tel: 020 7680 5750 Fax: 020 7680 5777 Main lines of business: Demolition; building; construction and allied trades; professional indemnity; general commercial broking; Suffolk CO10 2AA Tel: 01787 466400 Fax: 01787 466401 Website: www.somerville.co.uk Main lines of business: All classes

Special Contingency Risks

28 Great Tower Street London EC3R 5AT Tel: 020 7208 5226 Fax: 020 7208 5223 Website: www.scr-ltd.co.uk Main lines of business: Kidnap and ransom

Special Risks Insurance Brokers

120 Middlesex Street London E1 7HY Tel: 020 7377 2474 Fax: 020 7377 2483 Main lines of business: Aviation, marine, cargo, film/motion picture, sporting events, directors' and officers' liability

SSL Insurance Brokers

6th Floor 140 Leadenhall Street London EC3V 4QT Tel: 020 7220 1110 Fax: 020 7220 1120 Main lines of business: Hull and machinery, builders risks, liability, cargo, war risks, personal accident, terrorism

Stow & Croton

Suite 505 New Loom House 101 Back Church Lane London E1 1LU Tel: 020 7867 5888 Fax: 020 7867 5900 Main lines of business: US binding authorities

Swinglehurst

11th Floor St Clare House 30-33 Minories London EC3N 1DD Tel: 020 7480 6969 Fax: 020 7480 6996 Website: www.swinglehurst.co.uk Main lines of business: Marine, non-marine and liability, aquaculture, life, accident and health, media and entertainment, warranty, gap and creditor insurance, claims consultancy services

Tasker & Partners

Tel: 020 7481 3030 Fax: 020 7481 8191 Website: www.texelfinance.com Main lines of business: Trade credit and political risk

Thompson Heath & Bond

5th Floor, 122 Leadenhall Street, London EC3V 4PT Tel: 0870 751 5077 Fax: 0870 756 9340 Website: www.thbgroup.co.uk Main lines of business: North American property/catastrophe; commercial motor fleet and associated high risks; UK commercial liability; media; personal lines; sport and general accident; motor sport; travel

Towergate London Market

77 Leadenhall Street London EC3A 5DE Tel: 020 7712 6000 Fax: 020 7712 6001 Website: www.shwgroup.co.uk Main lines of business: Commercial fleet motor liability; personal accident; prize indemnity; professional risk

Tyser & Co

12 Camomile Street London EC3A 7PJ Tel: 020 7623 6262 Fax: 020 7621 9042 Website: www.tyser.co.uK Main Lines of Business: Marine, energy, aviation, ports and terminals, strikes/disruption, terrorism/war on land, political/trade credit, property and casualty, construction, environmental, professional indemnity, directors and officers, sports and media contingency

United Insurance Brokers

69 Mansell Street London E1 8AN Tel: 020 7488 0551 Fax: 020 7480 5182 Website: www.uib.co.uk Main lines of business: aviation; space; construction; engineering; marine; nonmarine; energy; trade credit; political risk; and treaty

W Denis Insurance Brokers

Brigade House 26 Kirkstall Road Leeds LS3 1LQ Tel: 0113 243 9812 Fax: 0870 705 2085 Website: www.wdenis.co.uk Main lines of business: UK commercial lines of business – all classes; wholesale facilities available to all brokers registered with the FSA. Sesto San Giovanni Milan, 20099 or U-329 Business Centre 52, Upper Street London, N1 OQH Tel: 39 020 7288 6018 Fax: 39 020 7288 6017 Website: www.wbasrl.com Main lines of business:

Personal accident (individual and group); professional indemnities; marine cargo; aviation; pollution third parties liability; product liability, public officers and public entities liability; third parties general liability; employer liability; medical malpractice liability; motor insurance (truck and motor cars) excluding motor liability; life term assurance; property; directors' and officers' liability; contingencies; yachts; credit insurance; bonds; cash in transit; theft and robbery; jewellery, block policies; fine arts

Willis

10 Trinity Square London EC3P 3AX Tel: 020 7488 8111 Website: www.willis.com Main lines of business: All categories - corporate and personal risks globally; accident and health; airline/general aviation (hull and liabilities): alternative risk transfer: aviation products/airports; cargo construction; contingency/other pecuniary; directors and officers liability; employee benefits; employers liability; energy offshore and onshore; engineering, environmental; errors and omissions; extended warranty; financial institutions; fine art; health and safety; jewellers; legal expenses; marine; medical expenses; medical malpractice; motor; non-marine; nuclear; personal accident; personal lines; political risks/contract frustration; product recall; professional indemnity; property; reinsurance; risk management; space; specie; terrorism; trade credit/surety; war

Windsor Insurance Brokers

2 America Square London EC3N 2LU Tel: 020 7133 1200 Fax: 020 7133 1500 Website: www.windsor.co.uk Main lines of business: UK international sports and leisure; non-marine; marine cargo; professional indemnity; liability; aviation; fine art; antiques

Woodgate & Partners

Brishing Court Barn Brishing Lane Maidstone, Kent ME17 4NF Tel: 01622 740000 Fax: 01622 741 747 Main lines of business: Cancellation and abandonment; event industry insurance schemes; commercial combined; motor fleet;

personal accident and sickness; travel

Smith Bilbrough & Co

50 Mark Lane London EC3R 7QP Tel: 020 7816 4500 Fax: 020 7816 4540 Main lines of business: Marine liability

Somerville Insurance Services

Buzzards Hall Friars St Sudbury 37/39 Lime Street London EC3M 7AY Tel: 020 7623 4133 Fax: 020 7621 9811 Website: www.taskerpartners.com Main lines of business: Commercial combined, property owners, combined

liability, professional liabilities, personal accident, entertainment and leisure

Texel Finance

40 Alie Street London E1 8DA

Walsham Brothers & Co

4 Fenchurch Avenue London EC3M 5BS Tel: 020 7623 2711 Fax: 020 7283 4849 Website: www.walshams.co.uk Main lines of business: aviation and space business; marine; non-marine; special risks

WBA SRL 1 Piazza Don E Mapelli motor trade; professional indemnity

WT Butler & Co

8 Queen's Gate Place Mews London SW7 5BQ Tel: 020 7589 1532 Fax: 020 7584 2252 Main lines of business: US medical business

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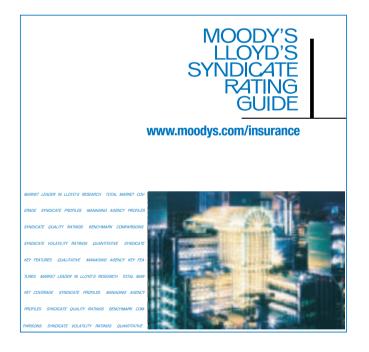
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